

IK INABATA & CO., LTD.

Osaka Head Office

1-15-14 Minami-semba, Chuo-ku, Osaka 542-8558

Tokyo Head Office

2-8-2 Nihonbashi-honcho, Chuo-ku, Tokyo 103-8448

*Due to reconstruction work on the Tokyo Head Office building, we are scheduled to conduct business at our temporary new location, the Muromachi Furukawa Mitsui Building (COREDO Muromachi 2) — located at 2-3-1, Nihonbashi Muromachi, Chuo-ku, Tokyo — from December 2022 to September 2025



IK INABATA

Corporate Profile

Love (*ai*) and Respect (*kei*)

Mission

People come first, based on the spirit of “love (*ai*)” and “respect (*kei*),” and together we strive towards contributing to the development of society

Vision

To continually evolve, serving clients and society, through global operations and meeting their changing needs

IK Values

- To cherish integrity and respect for people (ethics)
- To continually challenge the limits with high ideals, big dreams and great passion (aspiration)
- To prize dialogue and teamwork, and to treasure professional growth of employees (organization)
- To become the best partner of our clients, providing solutions from the clients’ standpoint (role)
- To grow with people across borders, sharing and respecting diverse values with the aim of co-prosperity (symbiosis)

Message from the President

We will enhance capabilities unique to a Japanese trading company to create value that meets the needs of our times.

Inabata was established in Kyoto in 1890 as an importer and seller of synthetic dyes, and it has since expanded with the chemicals business at its core. The Inabata Group now boasts a network of about 60 locations across 18 countries outside Japan, with overseas business accounting for over 50% of its consolidated net sales.

We have developed a long-term vision based on what we envision for our future to achieve sustainable growth while keeping pace with the acceleration of business globalization and market changes.

Long-term Vision: IK Vision 2030 What Inabata envisions for its future around 2030	
Function Further enhancing multifaceted capabilities such as manufacturing, logistics and finance, in addition to trading.	Scale of operation Achieving more than 1 trillion JPY in consolidated sales at an early stage.
Sales and operating profit generated outside of Japan 70% or more	Portfolio At least one-third of sales and operating profit from business segments other than the Information & Electronics and Plastics segments.

We will continue to create value that meets the needs of our times by providing highly advanced solutions that combine the various functions (such as sales, manufacturing, logistics, and finance) that we have cultivated over the 130 years since the founding of our company, along with the close collaboration of our bases around the world.

In addition, we are working on our mid-term business plan, New Challenge 2023 (NC2023), as the second stage toward shaping our long-term vision. We will stride ahead as a company needed by society and the customers by working toward achieving the mid-term business plan with an eye on the long-term vision.

Mid-term Business Plan NC2023 : Key Strategies

1. Further development of core businesses and horizontal expansion into growth sectors
2. Multi-faceted approach to markets with potential for future growth and steady monetization efforts
3. Intensification of investment targeting future growth
4. Further upgrades to global management information infrastructure
5. Continuous review of assets and further improvement of capital and asset efficiency
6. Enhancement of human capital utilization efforts

We look forward to your ongoing support and encouragement.



稲田勝太郎

Katsutaro Inabata
President

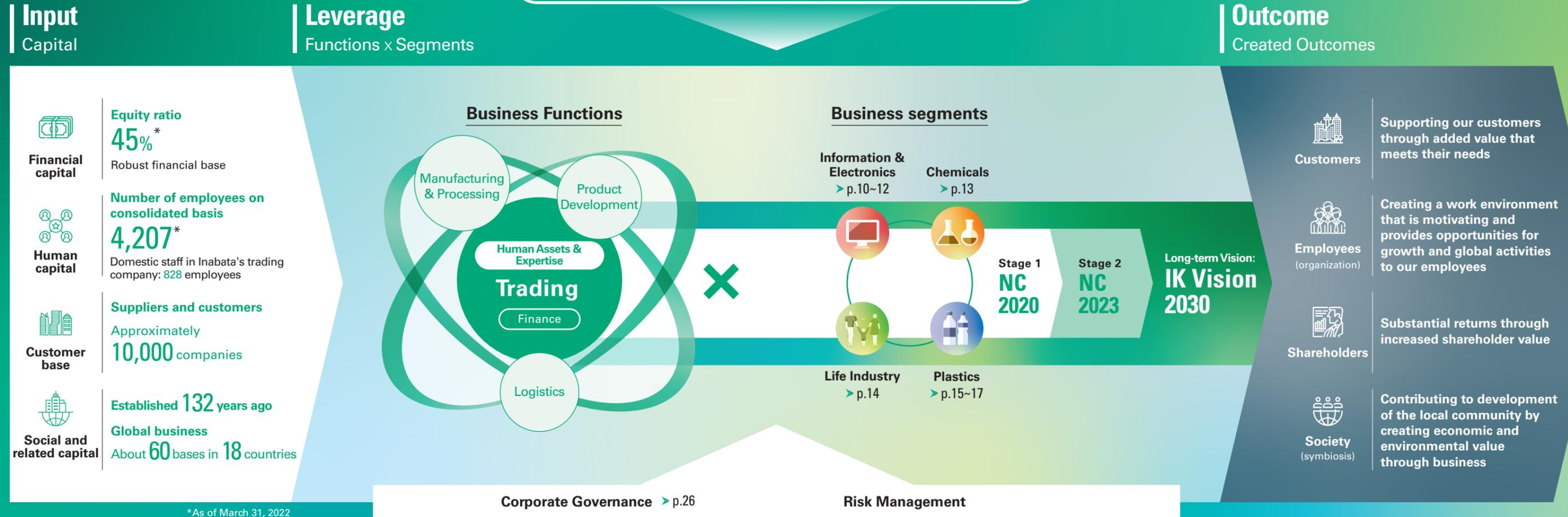
Our Company The Process of Value Creation

We will strengthen our trading business with our human assets and highly specialized knowledge at the core and create new value by leveraging our multifaceted capabilities as a *shosha*, or Japanese trading company.

As our customers expand their global presence, our strength lies in our ability to provide specialized services by supplying them a wide range of materials that meet local needs. Our value creation originates from our human asset of about 4,200 employees spread across about 60 bases in 18 countries around the world and knowledge gathered from our everyday business activities.

Our global-minded staff with highly specialized expertise in chemicals and other fields combine their advanced knowledge with various functions, such as manufacturing and processing, distribution, finance and product development, to resolve issues faced by customers and generate new businesses in different regions around the world in the fields of information and electronics, chemicals, life industry, and plastics.

Implementing our Mission



The Inabata Way of Corporate Governance

Honesty is the only way to earn trust of society

Money should be earned by hard work. We should steadily walk the tough path, without thinking about earning money by luck or speculation. Human being must be honest. We must not rely on others. The only way to earn trust in society is to have a sincere heart.



Katsutaro Inabata
Founder

The Inabata Way of Social Symbiosis

Contributing to the development of society as a whole through our fields of expertise

Our founder, an engineer who studied applied chemistry in his early years, valued his conscience and despised deception. Such a conscience is the foundation of our company. Behavior in accordance with our mission – contributing to the development of society as a whole through our fields of expertise – as well as that spiritual foundation, are what defines our company creed.



Katsuo Inabata
Fourth President

Our Company

The Evolution and Structural Reorganization of the Chemicals Business

Since starting from importing dyes in 1890, we have expanded our business around chemicals that form the foundation of all kinds of industries, responding to the changing needs of our clients and society.

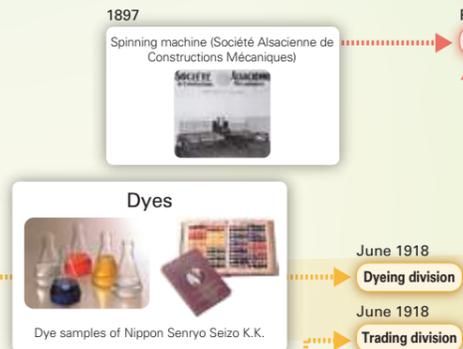
1890- Early Period

The era of founding and growth

We started with the import and sales of dyes and dyeing & weaving machines and expanded our business around the chemicals field.

Founder and dyes

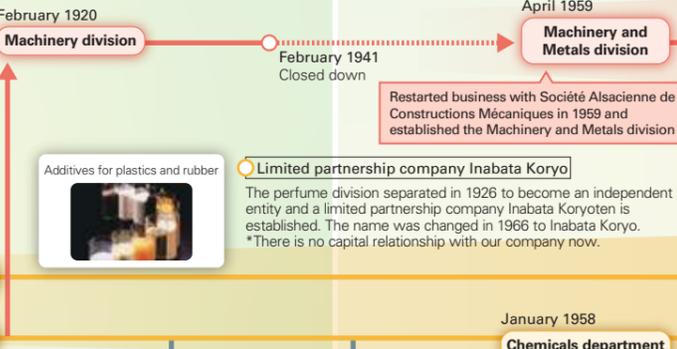
Our founder went to study in France on government sponsorship at the age of 15. There, he studied cutting-edge synthetic dyes and dyeing techniques of the time for eight years and brought back the knowledge to Japan.



1945- Growth Period

The era of restructuring and revival

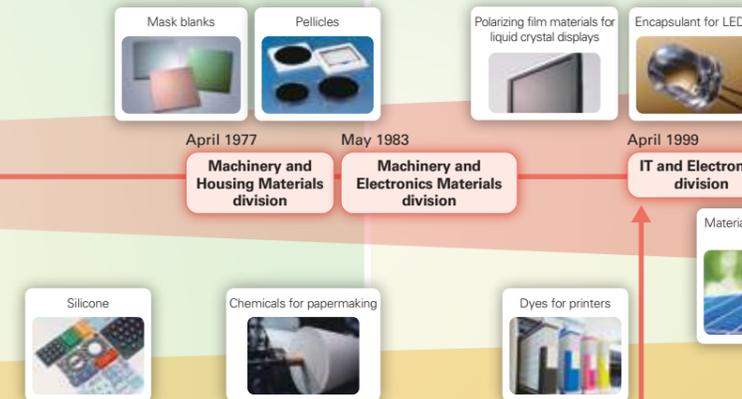
We advanced into new domains while strengthening the pharmaceuticals business, amid post-war chaos in the country.



1984- Reform Period

The era of challenges and hardship

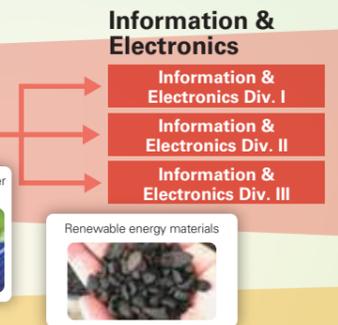
We created new value by separating the pharmaceuticals business and expanding overseas bases.



2010- The Fourth Founding Period

The era of progress and creation

We are striving to become our clients' best partner as a *shosha*, or Japanese trading company, providing manufacturing, logistics, and finance solutions backed by our highly specialized knowledge.



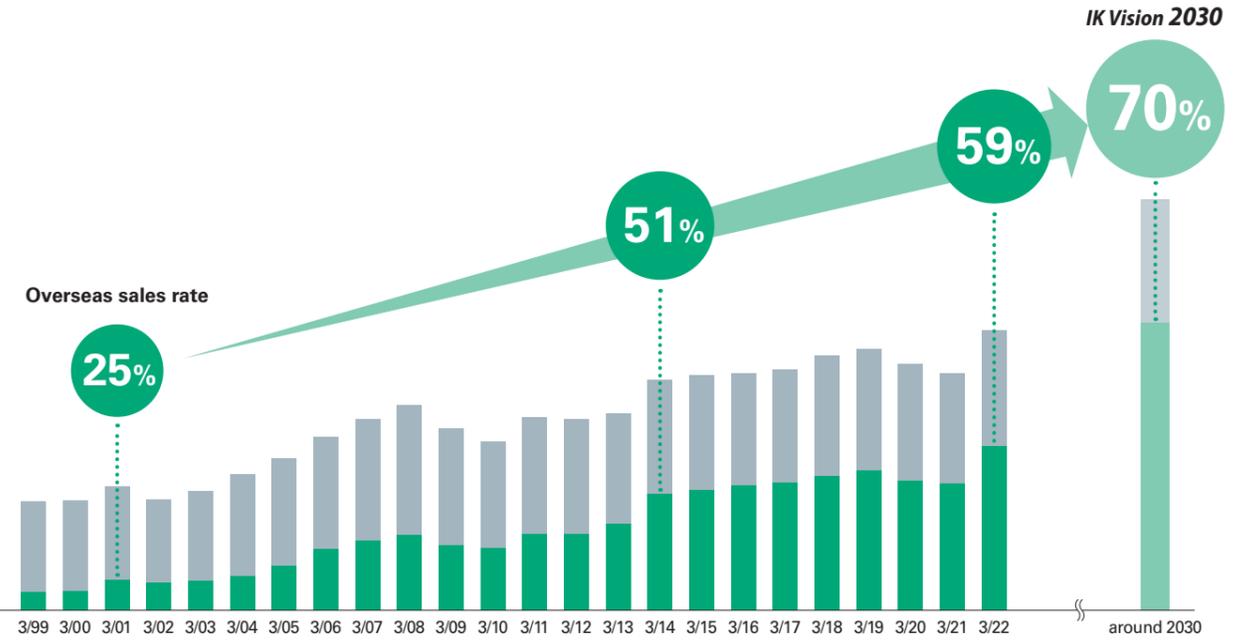
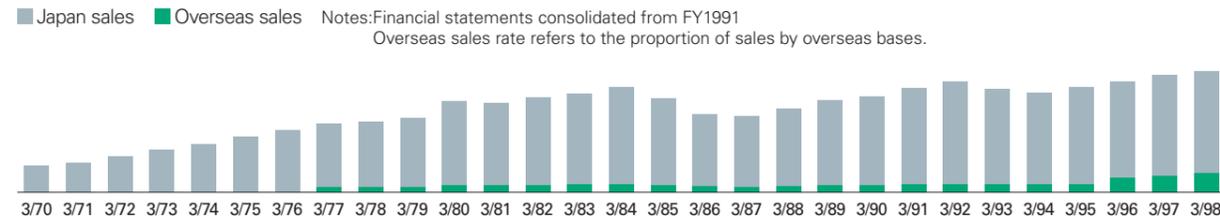
Flow of major structural reorganization and the timing of the start of dealing in major items

Our Company History of Global Expansion

Inabata's overseas business dates back over 110 years. In 1908, we set up a branch in Tianjin, China to develop a market for dyes. We later expanded to Europe as well, establishing a representative office in Brussels, Belgium in 1937 as a general agency for Nippon Senryo Seizo K.K. From 1938, we set up bases in the Chinese cities of Mukden (now Shenyang), Shanghai, Tianjin, Qingdao, Dalian and Jinan, and Batavia (now Jakarta), Hanoi and Keijo (now Seoul) to sell dyes and

pharmaceuticals. We had expanded to a total of 13 bases in five countries before World War II. Even though we lost all our bases due to the war, we established our first post-war overseas subsidiary in Singapore about 30 years later in 1976. Nearly half a century since then, we have actively expanded our overseas business and have now built a network of about 60 bases in 18 countries, resulting in overseas sales amounting to over 50 percent of total sales.

Trends in overseas sales



History of overseas expansion after World War II



Main trading companies

Note: Photos are buildings in which our offices were launched.

<p>1976 Singapore Established the first overseas sales base after World War II Inabata Singapore (Pte.) Ltd.</p> 	<p>1987 Thailand (Bangkok) Siam Inabata Co., Ltd. (now Inabata Thai Co., Ltd.)</p> <p>1988 China (Hong Kong) Inabata Sangyo (H.K.) Ltd.</p> 	<p>1988 Belgium (Brussels) Inabata Europe S.A. (now Inabata Europe GmbH) *Moved to Germany in 2013</p> 	<p>1990 France (Paris) Inabata France S.A.R.L. (Now Inabata France S.A.S.)</p> 	<p>2000 UK (London) Inabata UK Ltd.</p> 	<p>2008 India (New Delhi) Inabata India Private Ltd.</p> 	<p>2013 Turkey (Istanbul) Inabata Singapore (Pte.) Ltd., Istanbul Representative Office</p> <p>2013 Brazil (Sao Paulo) Inabata Brazil Import and Export Ltd.</p> <p>2013 Germany (Dusseldorf) Inabata Europe GmbH</p> <p>2015 UAE (Dubai) Inabata Europe GmbH Middle East (Branch) *Closed in June 2019</p> <p>2022 Australia (Brisbane) Inabata Australia Pty. Ltd.</p>
<p>1978 U.S. (New York) Inabata America Corp.</p> 	<p>1988 Malaysia (Kuala Lumpur) Inabata Malaysia Sdn. Bhd.</p> <p>1989 Taiwan (Hsinchu) Taiwan Inabata Sangyo Co., Ltd.</p>	<p>1991 Indonesia (Jakarta) PT. Inabata Indonesia</p> <p>1996 China (Shanghai) Shanghai Inabata Trading Co., Ltd.</p> <p>1998 Philippines (Manila) Inabata Philippines, Inc</p>	<p>1999 Indonesia (Bekasi) PT. S-IK Indonesia</p> <p>1995 China (Dongguan) Sanyo-IK Color (H.K.) Ltd. *Dormant</p> <p>2002 China (Dalian) Inabata Industry & Trade (Dalian F.T.Z.) Co., Ltd.</p>	<p>2006 South Korea (Seoul) Inabata Korea & Co., Ltd.</p> <p>2006 Poland (Torun) Inabata Poland SP. z o.o. *Liquidated in February 2014</p> <p>2008 Vietnam (Hanoi) Inabata Vietnam Co., Ltd.</p>	<p>2010 Switzerland (Zug) Inabata France S.A.S., Lisses, Zug Branch *Liquidated in December 2011</p> <p>2012 Mexico (Queretaro) Inabata Mexico, S.A. de C.V.</p> <p>2013 Myanmar (Yangon) Inabata Thai Co., Ltd., Yangon Branch</p>	

Main manufacturing and processing bases

<p>1978 Singapore Established Sanyo-IK Color (Pte.) Ltd. through a joint venture with Sanyo Kako Company Ltd. for manufacturing plastic compounds. —Mergers with Inabata Singapore (Pte.) Ltd. in July 2013 This became the foundation for our key business of plastic compounds.</p> 	<p>1987 Thailand (Samut Prakan) SIK (Thailand) Ltd.</p> <p>1989 UK (Telford) IK Precision Co., Ltd. *Liquidated in March 2006</p> 	<p>1989 Philippines (Manila) SIK Philippines Ltd. *Liquidated in June 2012</p> 	<p>1995 Indonesia (Bekasi) PT. S-IK Indonesia</p> <p>1995 China (Dongguan) Sanyo-IK Color (H.K.) Ltd. *Dormant</p> <p>2002 China (Dalian) Inabata Industry & Trade (Dalian F.T.Z.) Co., Ltd.</p>	<p>2003 Vietnam (Haiphong) SIK Vietnam Co., Ltd.</p> <p>2006 France (Normandy) Pharmasynthese S.A.S.</p> 	<p>2007 China (Shanghai) Shanghai Inabata Fine Chemical Co., Ltd.</p> <p>2008 Mexico (Monterrey) NH Inabata, S. de R.L. de C.V.</p> <p>2009 Mexico (Tijuana) IK-Tech de Mexico, S. de R.L. de C.V. *Liquidated in March 2016</p>	<p>2009 Indonesia (Bekasi) PT. Inabata Creation Indonesia</p> <p>2012 Mexico (Silao) IK Plastic Compound Mexico, S.A. de C.V.</p> <p>2013 Philippines (Biñan) IK Plastic Compound Phils. Inc.</p>	<p>2013 Vietnam (Da Nang) Apple Film Da Nang Co., Ltd.</p>  <p>2021 Australia (Brisbane) IKC Feed Pty. Ltd.</p>
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Our Business

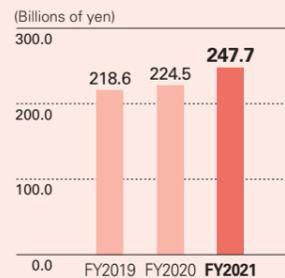
Our business is divided into seven divisions in the four segments of Information & Electronics, Chemicals, Life Industry and Plastics.

Information & Electronics

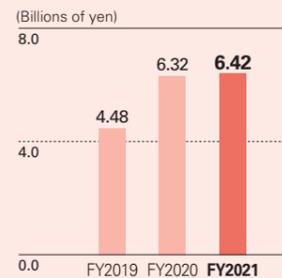
With LCD components, materials for digital printing, materials for semiconductors and other products as our income-generating pillars, we are also venturing into new fields such as agriculture, automobiles and life sciences. We are also increasing our achievements in IoT and renewable energy-related products, which are expected to grow in the near future.

Information & Electronics Division I ▶ P10
Information & Electronics Division II ▶ P11
Information & Electronics Division III ▶ P12

Sales



Operating profit

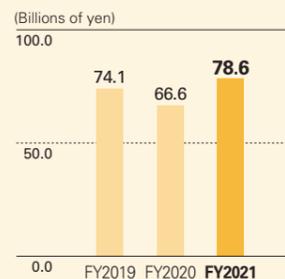


Chemicals

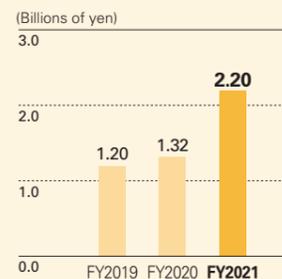
With firm roots in our founding business of dyes, we deal in chemicals that serve as a platform for all kinds of industries. Multiple businesses with growth potentials have spun off from the chemicals segment. We paved our way into global markets when the domestic market matured. In April 2019, we integrated the Chemicals Division and the Housing Materials Division, which was dealing with materials that are close to final products, to provide optimum products and services to the entire value chain.

Chemicals Division ▶ P13

Sales



Operating profit



Life Industry

After handing over the pharmaceuticals business to Sumitomo Pharmaceuticals Co., Ltd. (now Sumitomo Pharma Co., Ltd.) in 1984, we focused on dealing in pharmaceutical substances as our main business. We began dealing in food products by providing cornstarch to the food industry. In 2012, we started the life industry segment because we believe that medical products as well as food products contribute to creating a healthier and more comfortable life for consumers.

Life Industry Division ▶ P14

Sales



Operating profit

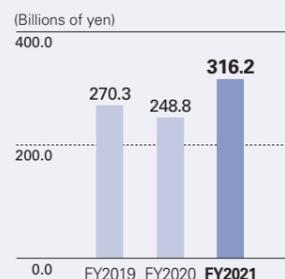


Plastics

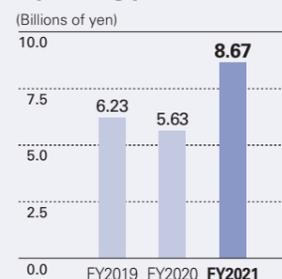
We started dealing in imported vinyl chloride resin in 1949 and, in 1959, became the first in Japan to import and sell polypropylene. Currently, we sell everything from commodity resins and high-performance resins for various fields such as automobiles, home appliances, office automation (OA) equipment, soft packaging for food and sporting materials. As the plastic waste problem intensifies, we are also striving to develop products focused on biomass materials such as biodegradable plastics and composite of CNF and plastic.

Plastics Division I ▶ P15 Plastics Division II ▶ P17

Sales



Operating profit



*1 Amounts less than 100 million yen are rounded down

*2 Figures for the fiscal year ended March 31, 2022 are after the Accounting Standard for Revenue Recognition and other standards have been applied



Information & Electronics Division I

Exploring new businesses centered around FPDs

The Information & Electronics Division I provides services to a wide array of customers all over the world with a global supply chain it has built through its business in the flat panel display (FPD) industry dealing mainly in LCDs and organic LEDs (OLEDs), as well as the LED-related industry.

Our major strengths are our capability to propose ideas that leverage our global network based on our highly

specialized knowledge, in addition to building processing and distribution networks for supply of competitive materials and other products.

Keeping business with existing customers at the core, we seek to expand into new fields, such as semiconductors and electronics components along with FPDs, by strengthening relations with clients in Japan and other countries.

Products & Services

Sales Department I

We leverage our long-standing network in the industry to provide timely services tailor-made to our customers' requirements.

Products

Polarizing films, materials for polarizing films, alignment layer materials, color resist, materials for backlights, materials for OLEDs, various surface treatment equipment, various types of films, driver ICs, materials for non-woven masks, 5G circuit boards

Sales Department II

We sell a wide variety of products such as displays, device manufacturing equipment, plastic for LED encapsulants and materials for display parts. We are also focused on automotives, and semi-conductor related products.

Products

Encapsulants for LEDs, materials for special-use tape, devices related mainly to LCDs and OLEDs, power semiconductor circuit boards, light control films, various sensors



Information & Electronics Division II

Harnessing our strengths as a *shosha* to expand digital printing and imaging business

The Information & Electronics Division II provides a wide range of materials for the digital printing industry, such as inkjet, electrophotography, and 3D printers, as well as for various imaging-related businesses. We also propose unique ideas to customers, based on our highly specialized knowledge of the industry, which we have cultivated over our long history. We work closely with Inabata Group companies throughout the world to provide customers with a wide variety of services, including distribution management.

Additionally, we are developing business in new fields. In the agriculture field, we are developing new products and services to improve farmers' productivity and proactively promoting overseas expansion. In the automobile field, we are leveraging decorative film and a unique decorating technology called the 3D overlay method (TOM).

Products & Services

Sales Department I

We sell materials for toners and materials for peripheral components to the electrophotography industry. We also sell 3D printer-related products and film-related materials. We have also entered new fields such as agriculture.

Products

Materials for toners, developers

Resins, pigments, wax, various additives, etc.

Various functional materials

Silicone products, lubricants, film materials, anti-static coating agents, conductive coating agents, filament materials for 3D printers, etc.

Agriculture

Various agricultural products, animal feeds, dairy-related materials.

Sales Department II

We sell materials for ink and materials for peripheral components to the inkjet printer industry.

Products

Ink ingredients

Dyes, pigments, solvents, resins, various additives

Others

Resins, film products, molded components, etc.

Sales Department III

We sell materials and equipment for products related to imaging, semiconductors, automobiles, and life science.

Products

Optical film materials

Resin additives, plasticizers, various functional additives, etc.

Various functional materials

Materials for semiconductors, photographic chemicals, printing plates, ceramic materials, high-performance resins (including resin processing), and various intermediates (including custom synthesis), etc.

Materials related to decorative films

Various films for automobiles, building materials, and home appliances, as well as 3D overlay method (TOM) forming machines, etc.



Information & Electronics Division III

Strengthening businesses in renewable energy, IoT, and other growth markets

The Information & Electronics Division III provides highly specialized solutions that cover a wide range of activities, from supplying raw and processing materials to manufacturing products, in various fields such as renewable energy-related items, batteries, semiconductors and electronics components, and industrial materials. We make meticulous efforts to meet customer needs. Our extensive global network enables us to source optimum materials. Our services include vendor managed inventory (VMI), utilizing our strengths as a trading company.

In the field of renewable energy, which is expected to be the energy source of the future, we are focusing on the business of electric power via solar power generation and biomass power generation, in addition to materials for solar cells. Going forward, we will develop our business with fuel

cells and hydrogen generation equipment in mind, with an eye toward the future hydrogen society. Furthermore, we are also focusing on lithium-ion batteries, the main power source for eco-friendly electric automobiles, and are expanding our battery materials business.

We are also working on the IoT services business to make the tasks of "detecting how things are working" and "knowing the condition of things," which had been dependent on manpower, more efficient through the use of IoT.

We will continue to strive to develop human resources with specialized knowledge and skill, as well as strengthen our global network. Our goal is to serve as a solution provider to resolve the problems faced by our customers.

Products & Services

Sales Department I

We sell various industrial products.

Products

Various industrial, electronics, and optics materials

Functional films (industrial, electronics, and optics use), tape and tape materials (base materials, liners, and various chemicals), silicon (adhesives, release coatings, catalysts), hygienic supply materials (non-woven fabric, etc.), fluorine resins, phosphorescent materials, transparent polyamide materials, smart card materials, 3D sensors and sensor materials, industrial robots, wireless chargers, materials related to 5G technology, paper printing

Sales Department II

We sell semiconductor-related materials, electronic device materials, and various industrial materials.

Products

Semiconductor and electronics peripheral components

Mask blanks (semiconductors, photomask molds for FPD), pellicles (anti-dust cover to protect photomasks), compound semiconductor wafers, bottom anti-reflective coating (BARC), semiconductor encapsulants and their materials, dicing tapes, semiconductor wafer coating materials, high-purity aluminum, Bayer processed aluminum, various sensor materials

Components for processing equipment

Susceptors

Sales Department III

We sell products and materials for energy-related fields such as energy generation, energy storage, and environmental materials, as well as IoT systems.

Products

Energy generation

Solar power generation system-related items (solar panels, power inverters, mounting structures), photovoltaic materials (silver paste, encapsulants), hydrogen energy (AEM electrolyzers, fuel cells), biomass power generation (biomass power generators, biomass fuel)

Energy storage

Lithium-ion battery materials, battery manufacturing equipment, capacitor materials

Environmental materials

Fluorine resin films for agriculture, highly biodegradable electrical insulation oil

Automatic meter reading systems

Various IoT systems



Chemicals Division

Providing a wide range of chemical materials catering to industrial products, automobiles, and housing

The Chemicals Division leverages our advantages as a trading company with manufacturing and processing bases to offer optimum products, materials, and services to customers, by creating synergy between the three chemicals departments that handle the upstream to midstream value chain, and the Housing Materials Department, which deals with the downstream, closer to the final product.

The Specialty Chemicals Department mainly sells materials and intermediates for the industry related to petrochemicals, such as plastics, urethane, and fibers.

The Performance Chemicals Department provides a wide range of materials, such as additives and solvents, to the mainstay paints, inks, and adhesives industries. The Mobility Chemicals Department sells friction material, gaskets, tires, thermal interfaces, and other materials used in automobiles as well as ships and aircraft.

In addition, the Housing Materials Department deals in eco-friendly building materials required by the housing, housing materials, and housing equipment industries, as well as particle board, lumber, housing equipment, plastic products and their materials.

Products & Services

Specialty Chemicals Department

We sell, manufacture on contract, and process materials and intermediates for the plastic, urethane, synthetic fiber, and fine chemical industries. We support eco-friendly procurement in line with business continuity plans (BCPs). We also provide materials for papermaking and cardboards, as well as materials for data recording papers.

Products

Synthetic resin and fiber materials, catalysts, antioxidants, ultraviolet absorbers, solvents, polymerization initiators, functional resins, silicone, silane products, health care-related products (silicone tubes), materials for data recording papers, raw materials for polyurethane foam, products for pipelines, materials for social infrastructure and engineering, etc.

Performance Chemicals Department

We provide a wide range of resins and coating materials for the paint, ink, and adhesive industries.

Products

Resins, resin materials, anti-foaming agents, anti-fouling agents, viscosity modifiers, pigments, etc.

Mobility Chemicals Department

We sell materials for automobile parts and chemicals.

Products

Thermal interface and its raw materials for electric vehicle (EV), friction materials, materials for gaskets and tires, materials for airbags, display parts for automobiles

Housing Materials Department

We sell a wide range of materials and products for housing, housing material, and housing equipment manufacturers. We import and sell materials for laminated timber makers, and export and sell products in overseas markets.

Products

Particle boards (fiber board), home interior products, home exterior products, plumbing products, adhesives for wooden boards, molded plastic products, etc.

Import products and materials

Materials for laminated timber, laminated veneer lumber (LVL), wood chips, etc.

Export products and materials

Wood-plastic composite (WPC) decks and home exterior products, resins for housing equipment, etc.



Life Industry Division

Pursuing food and life science businesses that lead to healthy, comfortable lifestyles

The Life Industry Division is expanding two of its business areas, the food business, which handles agricultural and marine products, and the life science business, which mainly deals in materials for pharmaceuticals and agrochemicals, insect repellants and insecticides, air fresheners and deodorants.

Our life science business offers total solutions ranging from the manufacturing of ingredients and intermediates of pharmaceuticals and agrochemicals overseas, procurement of equipment and materials for advanced medication, custom synthesis, pharmaceutical distribution services, to the planning and development of household items.

In the food business, we not only import and sell safe and reliable agricultural and marine products from around the world, but also grow blueberries in Japan's Hokkaido Prefecture and process marine products in Vietnam, in addition to cultivating wakame seaweed domestically. Our business covers a wide area from upstream to downstream.

Our division is also focused on strengthening the global business. We import and export final products, such as daily goods and products of private brands. We are also striving to conduct trilateral business, such as marketing Japanese food products like *nori* seaweed and *wasabi* to overseas markets, in addition to marketing frozen fruits and vegetables grown in North and South America to the Asian market.

Products & Services

Life Science Osaka Sales Department, Life Science Tokyo Sales Department

We support global material procurement for everything from daily goods to pharmaceuticals used in various scenes in the life sciences field. We also provide total solutions for building supply chains for varied types of products.

Products

Pharmaceutical, advanced/regenerative medicine, chemical industries

Pharmaceutical substances and intermediates, equipment and processing materials for regenerative medicine, special reagents for chemical synthesis, catalysts, and other fine chemical materials

Insect repellent, insecticide industries

Substances for insect repellents and insecticides, solvents, other fine chemicals

Home product industry

Materials for daily goods, cosmetic substances, functional food and health drinks, other fine chemicals

Food Department

We provide safe and secure agricultural products and marine products to the world, under the motto of "from visible producers to visible consumers." We also generate new business in a wide range of fields and regions, from upstream to downstream, such as growing blueberries in Hokkaido, and processing marine products in Vietnam.

Products

Agricultural products

Frozen fruits such as blueberries, mangos, grapes and strawberries, and frozen vegetables such as spinach, broccoli, *kabocha* squash, and burdock.

Marine products

Fish slices, shrimps, crabs, shellfish, squids, whitebait, *wakame* seaweed, etc.



Plastics Division I

Growing with our customers as a partner providing creative solutions

In the Plastic Division I, the Polymer Department I and the Polymer Department II deal in daily goods as well as commodity plastics for building and engineering materials. The Performance Plastics Department deals in high-performance resins and related materials for home appliances, office automation (OA) equipment, and electric and electronic products. The Automotive Products Department I and the Automotive Products Department II deal in plastic compounds and high-performance resins for automobiles and motorcycles.

We operate a total of seven plastic compounding factories across six Asian countries and Mexico, providing comprehensive support from material selection to processing. We are aiming to improve our ability to gather information by training local staff, which includes measures such as stationing plastic specialists at overseas locations and proactively promoting local staff to managerial positions. We

also have our own warehouses overseas and are working to enhance our logistics functions. By improving our overseas bases in this way, we can provide meticulous support to customers who wish to move factories overseas or begin production abroad. In addition to plastic compounds, we will also engage in joint ventures and cross-industry collaborations while further strengthening and expanding our manufacturing bases and processing technologies in Japan and overseas, taking advantage of the Group's strengths in excellent development capabilities and unique technology.

Going forward, we will develop human resources with even more advanced expertise, provide products and services that contribute to solving issues such as environmental conservation and safety, and continue to be a partner that provides creative solutions and to foster mutual growth with our customers.

Products & Services

Polymer Department I, Polymer Department II

We sell plastics, molded plastic products and machinery for use with building materials, engineering materials, daily goods, automotive components, electrical materials, food containers, and medical supplies to a wide range of industries around the world.

Products

Vinyl chloride plastics, plasticizers, additives, commodity resins (olefin type, styrene type, PET resins), various compounds, various elastomers, engineering plastics, synthetic rubbers, plastic products (profile extrusion products, film and sheets, packaging materials), machinery

Performance Plastics Department

We offer an optimized supply of plastic materials globally with a focus on office automation (OA), home appliance as well as electric and electronic product markets. We act as a coordinator between clients and suppliers. For Japanese customers planning for global expansion, we offer support through market surveys and by providing information such as on labor and legal issues.

Products

From commodity plastics to super engineering plastics, molding machines and auxiliary equipment, laser welding machines, specially molded plastic products and related materials, recycling materials

Automotive Products Department I, Automotive Products Department II

We provide comprehensive solutions for plastic materials, logistics, and financing for manufacturing equipment, mainly targeting the auto market.

Products

From commodity plastics to super engineering plastics, molding machines and auxiliary equipment, laser welding machines, heat dissipating products, specially molded plastic products

Business Development Department

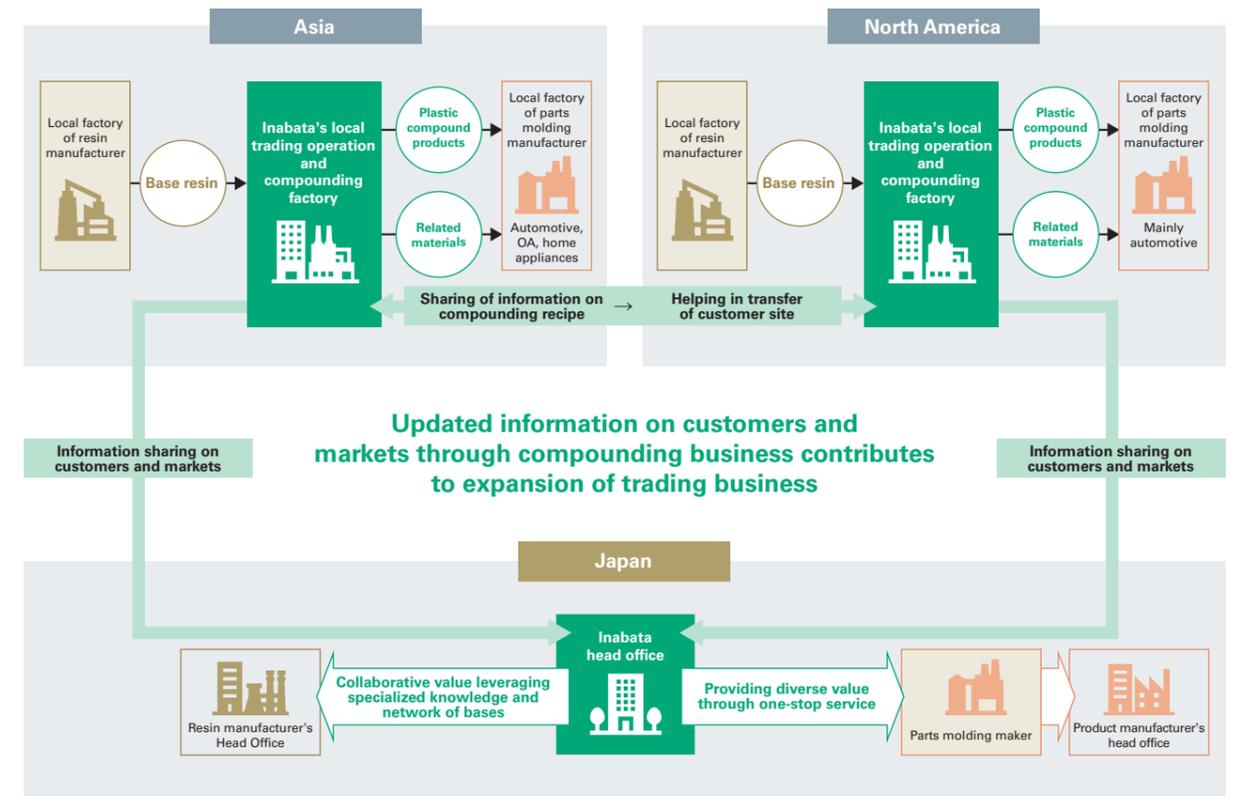
We leverage our expertise and knowledge to provide comprehensive support for manufacturing, from material selection to special molding techniques, processing, and products.

Products

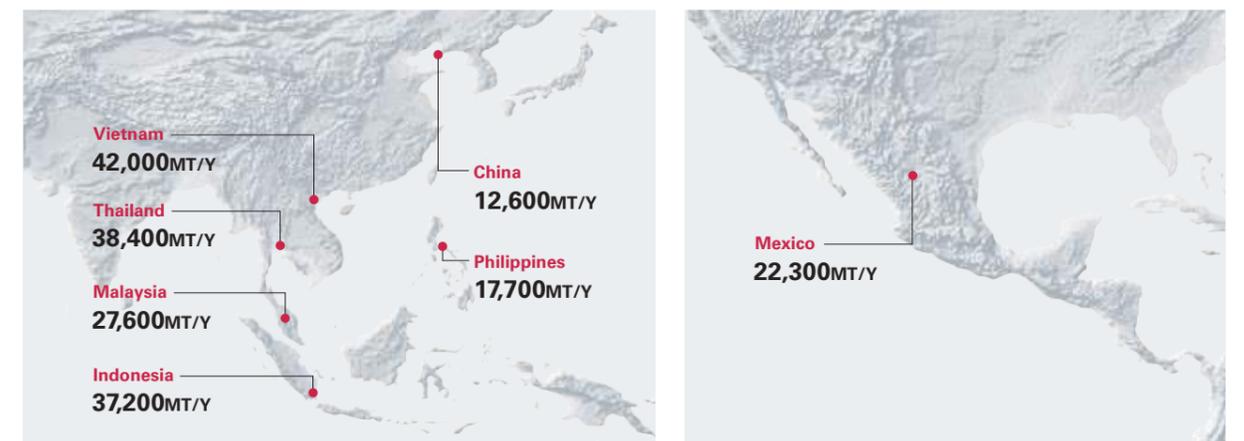
Cellulose nanofiber (CNF) + resin composite materials, various materials with reduced environmental impact (recycled materials, biomass resins, etc.), biodegradable plastics, stretchable PCBs, technology to join materials of different substances, "impact-processed" aluminum products



Business model for the plastic compound business



Annual production capacity of resin compounds (MT/Y) *As of July 1, 2022



7 locations in 7 countries Total annual production capacity: 197,800MT/Y



Plastics Division II

Providing total solutions for films and sheets

The Plastics Division II is involved in planning, selecting materials, manufacturing and processing films and sheets, in addition to the planning of the final products as well as mostly everything related to packaging materials. We handle a wide range of products including industrial products such as polyethylene resins and film products. We also deal in films for processing, laminated products, resin for sheets and molded products, and materials for sporting goods.

We have three manufacturing subsidiaries and one sales and marketing subsidiary in Japan. We also operate factories in Thailand, Indonesia, and Vietnam. As a

shosha, or Japanese trading company, we are capable of providing a comprehensive solution from procurement of materials to molding products in addition to sales and marketing services.

As a “comprehensive packaging planner” in the film industry, we will continue to take Japan’s high-quality film products to the world and support overseas expansion of Japanese processors. We are also looking into a new business of finding overseas film products equivalent to the quality of Japanese products and importing them to Japan.

Products & Services

Industrial Materials Department

We sell various domestic and imported polyolefin resin raw materials. We manufacture and sell film products and recycled plastic products.

Products

LLDPE, HDPE, LDPE, PP, and other polyolefin resins, recycled plastic raw materials and products, film products.

Film & Performance Materials Department

We sell various plastic films (packaging materials, industrial materials) and processed film products.

Products

Domestic and imported films for lamination, laminated products, domestic and imported films for industrial materials, materials for eco-friendly plastic

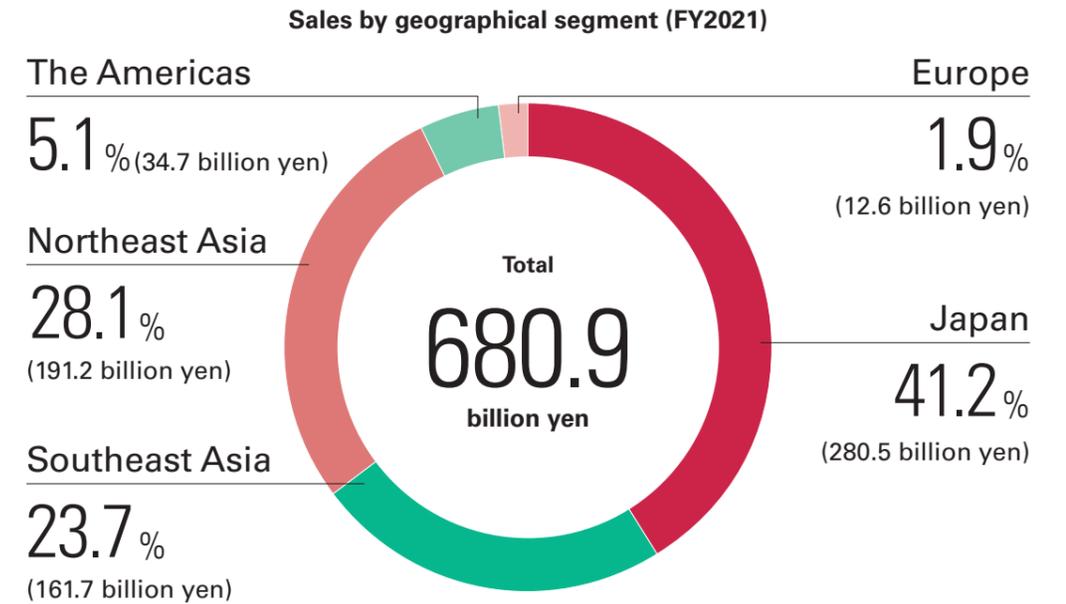
Sheet & Molding Materials Department

We sell various sheets, from raw materials to molded products, and materials and products for sporting goods.

Products

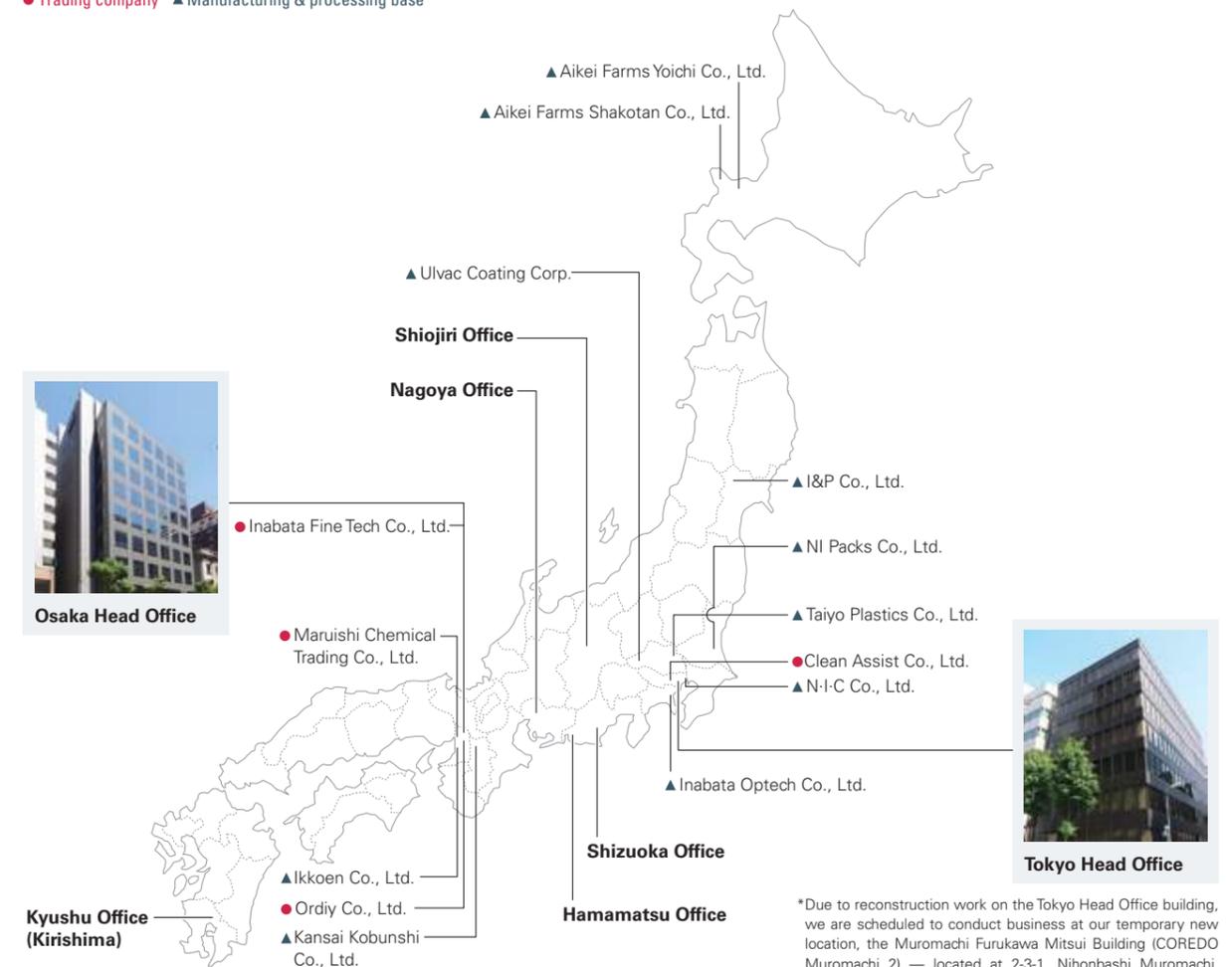
Resins for sheets (PP, PS, and PET), various resin sheets and molded products (PP, PS, PET), sporting goods (over-grips for tennis, badminton, and baseball, vibration-absorbing materials for tennis rackets, general sports accessories)

Inabata's business by region



Japan

● Trading company ▲ Manufacturing & processing base



*Due to reconstruction work on the Tokyo Head Office building, we are scheduled to conduct business at our temporary new location, the Muromachi Furukawa Mitsui Building (COREDO Muromachi 2) — located at 2-3-1, Nihonbashi Muromachi, Chuo-ku, Tokyo — from December 2022 to September 2025

Inabata's Business by Region

*Figures for sales and operating profit are based on FY2021, and the consolidated number of employees is as of March 31, 2022.

Southeast Asia and India

Sales **161.7** billion yen Operating profit **6.2** billion yen
 Consolidated number of employees **2,451**

We have 10 manufacturing and processing bases in the region and are focused on expanding business in each segment.



Koji Nakano
 Managing Executive Officer
 General Manager,
 Southeast Asia

Southeast Asia is an important region where our processing bases for plastic compound, our key business, are concentrated. We produce plastic compound products, mainly for the three major fields of electric and electronic products, office automation (OA), and automobiles and motorcycles, at 28 bases across 9 countries. In the future, we seek to expand our business in the automotive field, which is rapidly growing in Southeast Asia, while also focusing on developing new products and materials for the fields of energy, agriculture, and food products. Within the energy field, we particularly wish to work on products and materials to reduce environmental impact and generate solar power.

Major businesses

- Plastics for automobiles, home appliances, OA equipment
- Raw materials for printers
- Rubber materials and additives for the automotive industry
- Raw materials and products for packaging

Action

Initiatives for a decarbonized society

We began handling biomass raw materials to be used for power generation fuel for Japanese electric power companies as part of our "expansion of commercial products with reduced environmental impact," a key initiative in our mid-term business plan, "NC2023". In addition, we linked the manufacturing and processing functions of group companies in Japan and overseas, including those in Thailand, to develop garbage bags composed of biomass raw materials. As a shosha that handles resin products, we will continue developing environmentally friendly commercial products, while also helping to bring about a sustainable society by launching sales activities in India in the solar power generation business.



The Americas

Sales **34.7** billion yen Operating profit **1.4** billion yen
 Consolidated number of employees **264**

In addition to developing our businesses in the United States and Mexico, we are working toward expansion in South America with a focus on Brazil.



Max Inoue
 General Manager,
 The Americas

We are involved in businesses in the automotive, environmental and energy, food products and life science fields, which are our key areas. We mainly deal in electronics materials, plastics and digital printing materials. In addition, we are developing food-related businesses at a subsidiary, DNI. Our theme is to expand the plastics business throughout the region of North America, as we have expanded into home appliance and aviation businesses, among others, in addition to selling plastics for the automotive industry in Mexico. In Brazil, we are focused on selling plastics for automobiles and motorcycles, and functional chemicals.

Major businesses

- Electronics materials (including semiconductors)
- Digital printing material (inkjet, toner)
- Functional chemicals
- Plastics
- Processed products in agriculture and marine industries
- Components related to the environment and energy industry
- Raw materials for medical products

Action

Improving facilities at our plastics compounding plant in Mexico

In Mexico, which is continuing to grow as a major production base for automotive parts in the Americas, we will move forward with investments to improve the production facilities at our company's plastic compound factory (IK Plastic Compound Mexico, S.A. de C.V.), and aim to expand our sales base for plastics products by integrating manufacturing and sales.



Northeast Asia

Sales **191.2** billion yen Operating profit **3.7** billion yen
 Consolidated number of employees **466**

We are expanding Inabata's core businesses by harnessing our network spread over 20 cities in China, Taiwan, and South Korea.



Takaharu Ookura
 General Manager,
 Northeast Asia

In this core region that accounts for 28% of our consolidated sales, we offer businesses leveraging our network spread over 20 cities in China, Taiwan, and South Korea. Starting mainly with flat panel display components, we are focused on plastics for automotive, OA, and electric and electronic products. We expect further increase in profits in our China business, where we seek to proactively invest our management resources in growth sectors, such as semiconductors, energy, automobiles, medical products and medicine, agriculture food products, high-tech materials, and environment-related products.

Major businesses

- Plastics for automobiles, OA equipment, and the E&E field
- Components for flat panel displays
- Functional chemicals compliant with environmental regulations

Action

Improve DX solution offerings by deepening our partnerships with partner companies

Amidst the acceleration of DX in each field in accordance with the rapid spread of IoT technology, we will deepen our partnerships with Texar Inc. and ZIFI Sense Info Tech Co., Ltd. to provide products, technologies and solutions related to the ZETA* standard, a LPWA technology. In the automobile field, we will work to expand sales of new EV-related products. *ZETA is a standard for the latest IoT-suitable Low Power Wide Area (LPWA) network developed by ZIFI Sense Info Tech Co., Ltd.



Europe

Sales **12.6** billion yen Operating profit **0.5** billion yen
 Consolidated number of employees **75**

We operate businesses centered on chemicals, energy, automobiles, life sciences and other fields, taking advantage of our unique mobility.



Major businesses

- Inkjet products and materials
- Various materials for secondary cells
- Medical products, materials for cosmetics
- Functional chemicals

Action

Developing products for the medical and cosmetics fields

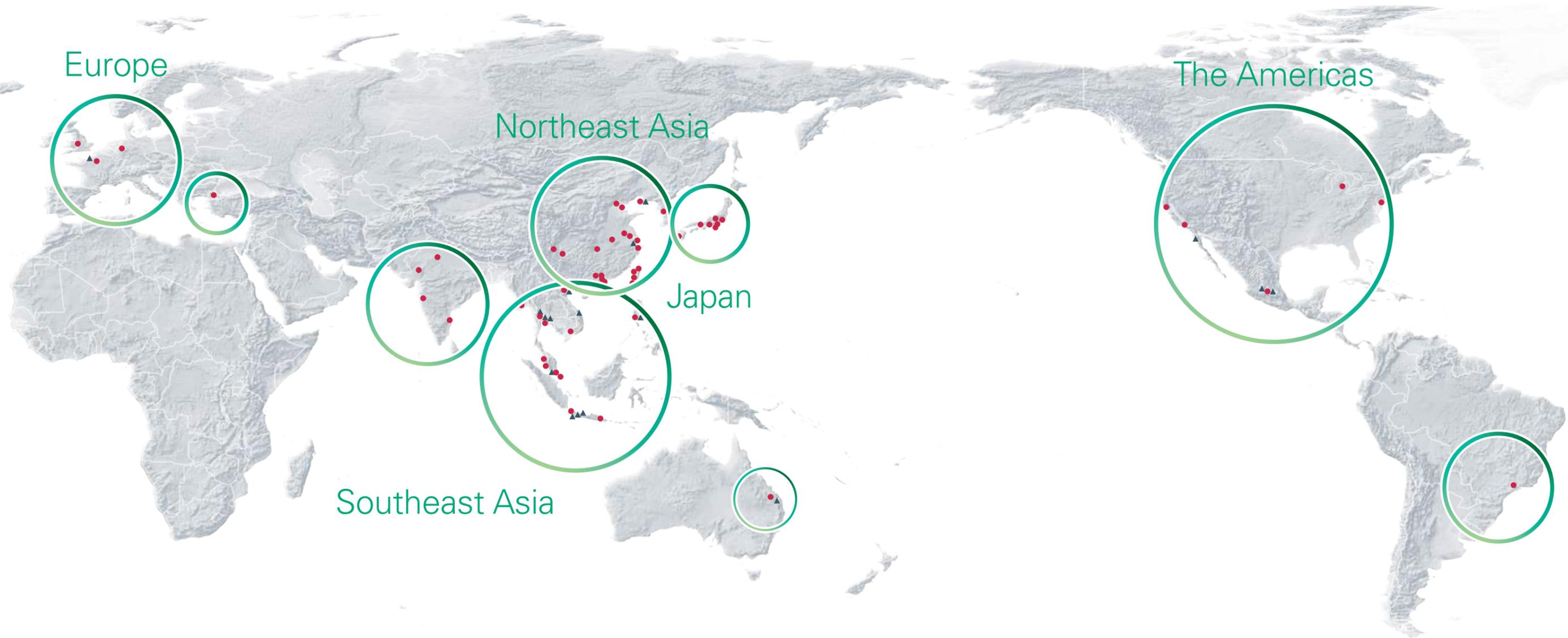
Our Group company Pharmasynthese S.A.S manufactures materials for medical products and cosmetics, and is developing allergy drugs in the medical field. In the cosmetics field, we plan to launch plant-based materials effective in moisturizing, anti-oxidizing, and alleviating atopy.



Global Network

Inabata's network extending across about 60 bases in 18 countries worldwide

● Trading company ▲ Manufacturing & processing base



Europe

- Germany** Dusseldorf
- France** Wissous (suburb of Paris)
Normandy
- U.K.** Shrewsbury (suburb of Birmingham)
- Turkey** Istanbul

Southeast Asia / India / Australia

- | | |
|--|---|
| Singapore Singapore | Thailand Bangkok
Samut Prakan (suburb of Bangkok)
Ayutthaya
Sriracha (suburb of Laem Chabang) |
| Malaysia Kuala Lumpur
Penang, Johor | Myanmar Yangon |
| Indonesia Jakarta, Surabaya
Bekasi (suburb of Jakarta) | India Gurugram (suburb of Delhi)
Chennai, Pune, Ahmedabad |
| Philippines Binan (suburb of Manila) | Australia Brisbane |
| Vietnam Hanoi, Ho Chi Minh City
Haiphong, Da Nang | |

Northeast Asia

- China** Hong Kong, Shanghai
Wuxi, Ningbo, Chengdu
Nanjing, Hefei, Chongqing
Beijing, Dalian, Tianjin
Guangzhou, Dongguan
Wuhan, Shenzhen
- Taiwan** Hsinchu, Tainan
Taichung, Taipei
- South Korea** Seoul

Japan

- Tokyo, Osaka, Nagoya
Shiojiri, Shizuoka
Hamamatsu, Kirishima

The Americas

- United States** New York
Los Angeles
Detroit
Novato (California)
- Mexico** Queretaro
Tijuana
Silao
- Brazil** Sao Paulo

Consolidated Subsidiaries and Affiliates

Consolidated subsidiaries

● Trading company ▲ Manufacturing and processing base

Corporate Name	Countries and Regions		Business
Japan			
▲ I & P Co., Ltd.	Japan	Osaki, Miyagi	Molding and processing of synthetic resins
▲ Ikkoen Co., Ltd.	Japan	Sakai, Osaka	Processing and sale of marine products
● Inabata Fine Tech Co., Ltd.	Japan	Osaka	Sale of chemicals
▲ N · I · C Co., Ltd.	Japan	Tokyo	Processing and sale of plastic film products
● Ordiy Co., Ltd.	Japan	Osaka	Processing of plastic film products and packaging materials, design and marketing of supplementary equipment and systems
▲ Kansai Kobunshi Co., Ltd.	Japan	Yamato-Koriyama, Nara	Manufacturing of plastic films
▲ Taiyo Plastics Co., Ltd.	Japan	Hasuda, Saitama	Manufacturing of plastic films
Southeast Asia / India			
● Inabata India Private Ltd.	India	Gurugram (suburb of Delhi)	Import & export and sale of synthetic resins, electronic materials and chemicals
▲ PT. IK Precision Indonesia	Indonesia	Bekasi (suburb of Jakarta)	Molding and processing of synthetic resins
▲ PT. Inabata Creation Indonesia	Indonesia	Bekasi (suburb of Jakarta)	Processing of grip tapes for tennis rackets
● PT. Inabata Indonesia	Indonesia	Jakarta	Import & export and sale of synthetic resins and chemicals
▲ PT. S-IK Indonesia	Indonesia	Bekasi (suburb of Jakarta)	Compounding of resins
● Inabata Malaysia Sdn. Bhd.	Malaysia	Kuala Lumpur	Import & export and sale of synthetic resins
▲ SIK Color (M) Sdn. Bhd.	Malaysia	Johor	Compounding of resins
▲ IK Plastic Compound Phils. Inc.	Philippines	Binan (suburb of Manila)	Compounding of resins
● Inabata Philippines, Inc.	Philippines	Binan (suburb of Manila)	Sale of synthetic resins
● Inabata Singapore (Pte.) Ltd.	Singapore	Singapore	Import & export and sale of synthetic resins, chemicals and electronic materials
▲ Apple Film Co., Ltd.	Thailand	Samut Prakan (suburb of Bangkok)	Manufacturing of plastic films
▲ Hi-Tech Rubber Products Co., Ltd.	Thailand	Ayutthaya	Molding and processing of rubber products
● IKT Consulting Co., Ltd.	Thailand	Bangkok	Sale of machinery and provision of various services
● Inabata Thai Co., Ltd.	Thailand	Bangkok	Import & export and sale of synthetic resins, chemicals, food, and machinery
▲ SIK (Thailand) Ltd.	Thailand	Samut Prakan (suburb of Bangkok)	Compounding of resins
▲ Apple Film Da Nang Co., Ltd.	Vietnam	Da Nang	Manufacturing of plastic films
● Inabata Vietnam Co., Ltd.	Vietnam	Hanoi	Import & export and sale of synthetic resins, electronic materials and chemicals
▲ SIK Vietnam Co., Ltd.	Vietnam	Haiphong	Compounding of resins
Northeast Asia			
● Guangzhou Inabata Trading Co., Ltd.	China	Guangzhou	Import & export and sale of synthetic resins, machinery, electronic materials and chemicals
●▲ Inabata Industry & Trade (Dalian F.T.Z.) Co., Ltd.	China	Dalian	Compounding of resins; Import/export and sale of synthetic resins and chemicals
● Inabata Sangyo (H.K.) Ltd.	China	Hong Kong	Import & export and sale of synthetic resins, machinery, electronic materials and chemicals
▲ Shanghai Inabata Fine Chemical Co.,Ltd.	China	Shanghai	Processing of coating materials
● Shanghai Inabata Trading Co., Ltd.	China	Shanghai	Import & export and sale of synthetic resins and chemicals

Corporate Name	Countries and Regions		Business
● Inabata Korea & Co., Ltd.	Korea	Seoul	Import & export and sale of electronic materials
● Taiwan Inabata Sangyo Co., Ltd.	Taiwan	Hsinchu	Import & export and sale of electronic materials, semiconductor-related equipment and chemicals
The Americas			
▲ IK Plastic Compound Mexico, S.A. de C.V.	Mexico	Silao	Compounding of resins
● Inabata Mexico, S.A. de C.V.	Mexico	Queretaro	Sale of synthetic resins
▲ NH Inabata, S. de R.L. de C.V.	Mexico	Queretaro	Design and production, installation, and distribution of overhead traveling cranes
● DNI Group, LLC	U.S.	Novato (California)	Import & export and sale of food
● Inabata America Corp.	U.S.	New York	Import & export and sale of chemicals, electronic materials, and synthetic resins
Europe			
● Inabata France S.A.S.	France	Wissous (suburb of Paris)	Import & export and sale of chemicals
▲ Pharmasynthese S.A.S.	France	Normandy	Manufacturing of pharmaceuticals, materials for cosmetics, and fine chemicals
● Inabata Europe GmbH	Germany	Dusseldorf	Import & export and sale of electronic materials, chemicals, and synthetic resins
● Inabata UK Ltd.	U.K.	Shrewsbury (suburb of Birmingham)	Property management, warehousing

Equity-method affiliates

Corporate Name	Countries and Regions		Business
▲ Ulvac Coating Corp.	Japan	Chichibu, Saitama	Manufacturing of electronics and optical industrial materials
▲ NI Packs Co., Ltd.	Japan	Inashiki, Ibaraki	Printing and molding of plastic packages
● Clean Assist Co., Ltd.	Japan	Tokyo	Sale of plastic films and plastic sundries
● Maruishi Chemical Trading Co., Ltd.	Japan	Osaka	Sale of chemicals

Other affiliates

Corporate Name	Countries and Regions		Business
Japan			
▲ Aikei Farms Shakotan Co., Ltd.	Japan	Shakotan, Hokkaido	Production and sale of agricultural products
▲ Aikei Farms Yoichi Co., Ltd.	Japan	Yoichi, Hokkaido	Production and sale of agricultural products
▲ Inabata Optech Co., Ltd.	Japan	Kawasaki, Kanagawa	Research and development of encapsulants for optical semiconductor devices
Northeast Asia			
● Tianjin Inabata Trading Co., Ltd.	China	Tianjin	Import & export and sale of synthetic resins and chemicals
The Americas			
● Inabata Brazil Import & Export Ltd.	Brazil	Sao Paulo	Sale of chemicals and synthetic resins
Australia			
▲ IKC Feed Pty. Ltd.	Australia	Brisbane	Manufacture and sale of feed ingredients
● Inabata Australia Pty. Ltd.	Australia	Brisbane	Export of roughage, etc., import and sale of resin products, etc.

Environmental Initiatives

Carbon Neutrality Declaration 2050

In June 2022, Inabata Group announced its Carbon Neutrality Declaration 2050 which states our aim to reduce greenhouse gas (GHG) emissions caused by our business activities to net zero emissions* by FY2050. Though we established an environmental management system based on ISO 14001 in the past and have been working on initiatives such as energy management, we will further strengthen our decarbonization efforts going forward in order to achieve carbon neutrality. In addition, in the area of our business activities, we will focus on developing various products and providing solutions which contribute to a decarbonized society.

* Our own GHG emissions (Scope 1 [use of fuel at our company] and Scope 2 [use of electricity and heat purchased by our company]).

Participation in AEPW

In order to reduce plastics waste, Inabata & Co., Ltd., joined the Alliance to End Plastic Waste (AEPW), a global organization which aims to resolve the issue of plastic waste, in September 2021. One of the key initiatives in our company's mid-term business plan, New Challenge 2023, is the expansion of commercial products with reduced environmental negative impact. We are engaged in the plastics recycling business, in addition to working on the development and production of biodegradable plastics. In the future, we will work to reduce plastics waste from a global perspective through our alliance with companies participating in AEPW.



Social Initiatives

Japan–France Exchange



In the late 19th century, our founder, Katsutaro Inabata, went to France to study synthetic dyeing techniques and other advanced technologies of the time. Since then, our company has been committed to advancing cultural exchange between Japan and France. In 1927, the then French Ambassador to Japan, Paul Claudel, and Katsutaro Inabata established the Kansai Franco-Japanese Institute (now Institut Franco-Japonais du Kansai, Kyoto), where French language classes and cultural exchange programs between the two countries are still held today. Additionally, the Société franco-japonaise d'Osaka, which was set up by our second president, Taro Inabata, in 1952, continues to promote mutual understanding and friendly relations between Japan and France to today.



President Katsutaro Inabata received the Legion of Honor award in March 2021 for his contribution to exchange between Japan and France by serving as the president of the Société franco-japonaise d'Osaka.

Japan–Portugal Exchange



The relationship with Portugal began in 1920 when our founder was appointed vice-consul for Portugal in Kyoto. From 1932, our second president, Taro Inabata, became the honorary vice-consul for Portugal in Osaka. Our former counselor Katsuo Inabata became the honorary consul in Osaka in 1973. He also established the Sociedade Luso-Nipónica de Osaka in 1994 to commemorate friendly exchange between the two countries, which completed 450 years in 1993, and served as its president. Our current president, Katsutaro Inabata, who is the sixth president of the company, is actively promoting cultural exchange between Japan and Portugal as the president of the Sociedade Luso-Nipónica de Osaka.



Corporate Governance

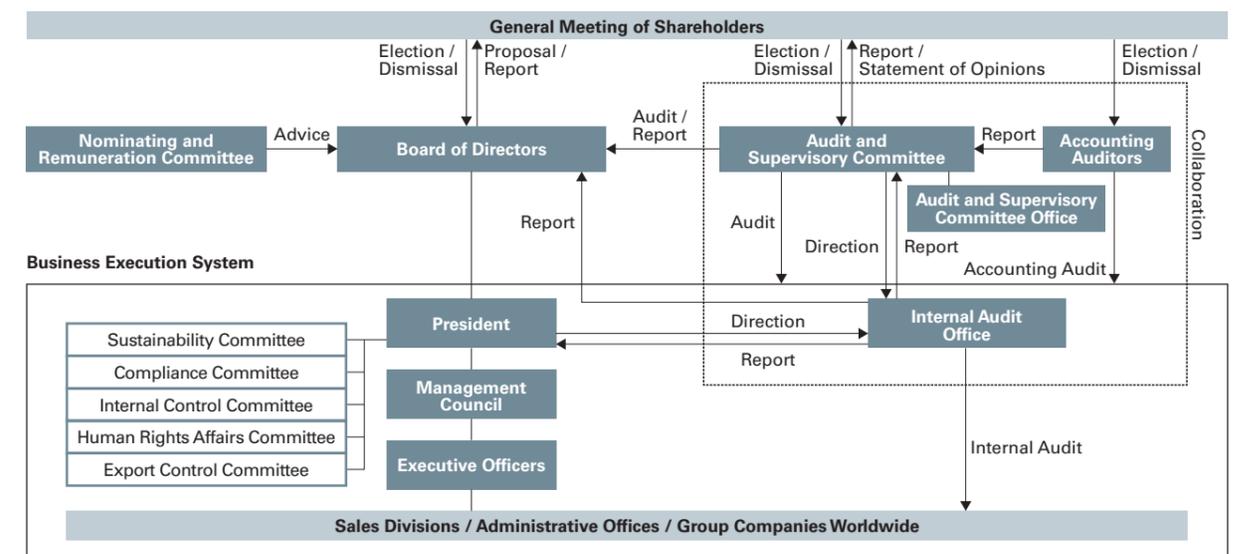
Basic Approach

The company's Mission is "People come first, based on the spirit of "love (ai)" and "respect (kei)," and together we strive towards contributing to the development of society." Based on this Mission, we consider it essential to develop and build a solid corporate governance system that serves as a foundation to ensure transparency and

fairness in management and carry out prompt and bold decision-making to handle the responsibilities entrusted to us by shareholders, business partners, employees and all stakeholders who support our corporate activities, while continuously improving our corporate value.

Corporate Governance System

(July 1, 2022)



Participation in the United Nations Global Compact

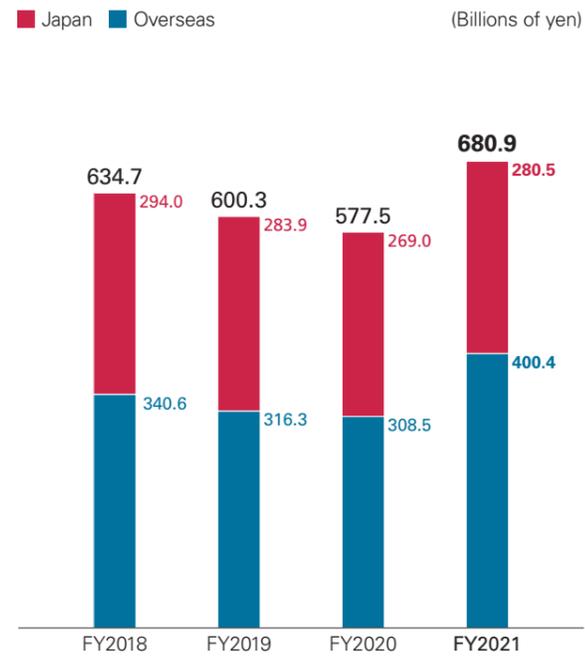
In April 2022, Inabata & Co., Ltd. signed the United Nations Global Compact (UNGC), which is advocated for by the United Nations, and was registered as a participating company. In addition, we also joined the Global Compact Network Japan, which comprises companies and other entities in Japan that have signed the UNGC. The UNGC is the world's largest sustainability initiative, in which the United Nations and the private sector (companies and organizations) join hands to build a healthy global society. It is a voluntary effort for participants to act as good members of society and achieve sustainable growth through demonstrations of responsible and creative leadership by each business and organization. Our company will support and observe the 10 principles advocated for by the UNGC—which pertain to protecting human rights, eliminating unfair labor practices, being environmentally friendly, and preventing corruption—and based on our management philosophy (Mission, Vision, and IK Values), our Sustainability Basic Policy, and Sustainability Code of Conduct, we will contribute to the realization of a sustainable society.



Financial Highlights

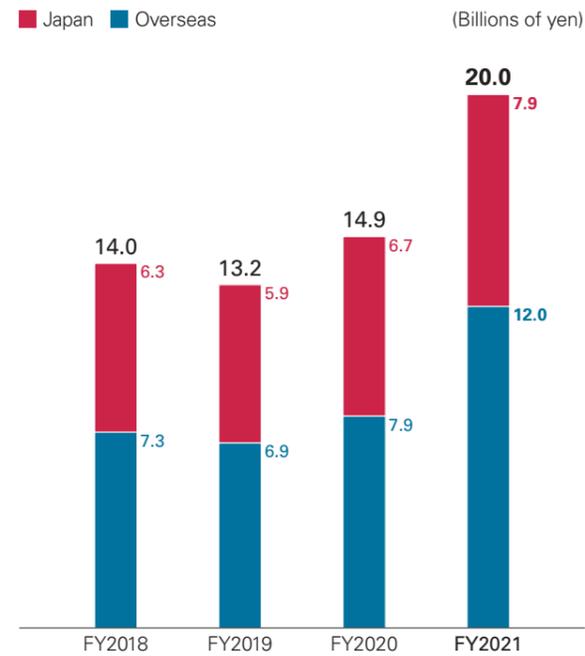
*Figures are rounded down to the nearest 0.1 billion yen.

Net sales



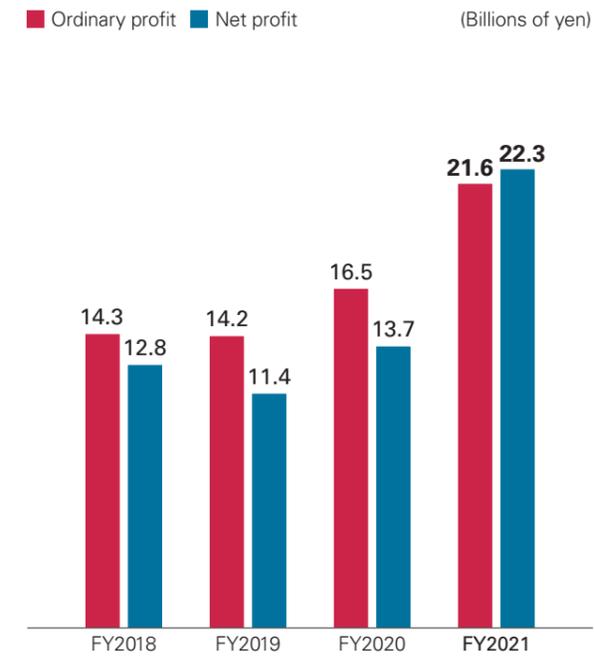
*Figures for the fiscal year ended March 31, 2022 are after the Accounting Standard for Revenue Recognition and other standards have been applied.

Operating profit



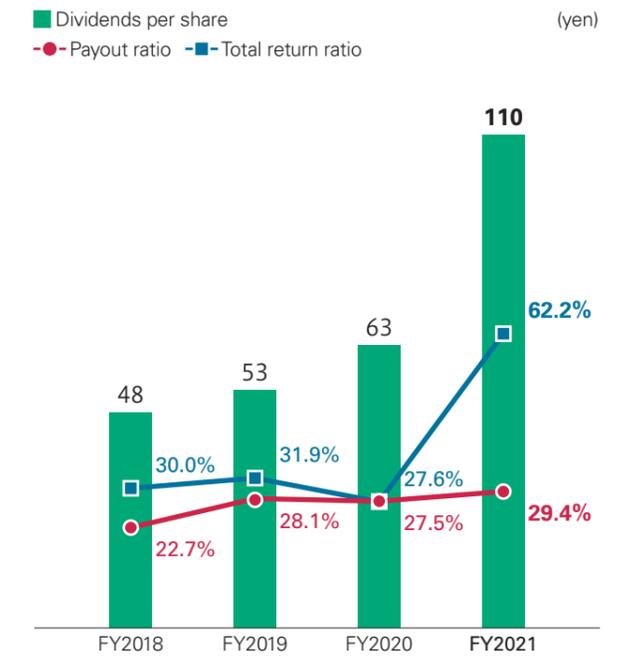
*The difference between consolidated operating profit and the sum of operating profit in Japan and overseas is attributable to eliminations in consolidated accounts.

Ordinary profit and net profit*



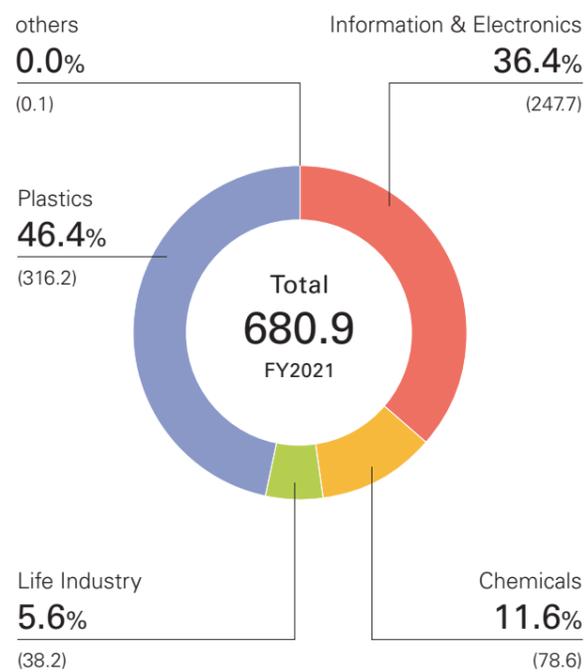
*Profit attributable to owners of parent

Dividends per share and shareholder return indexes

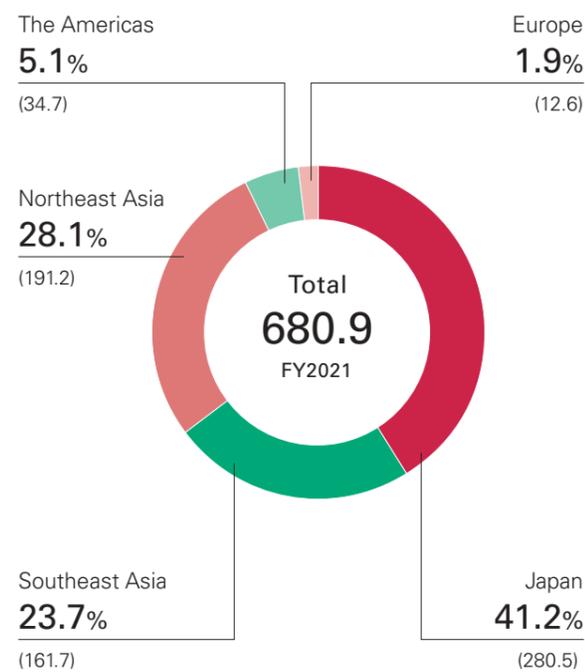


*Total return ratio = (dividends + treasury shares acquired) ÷ consolidated net profit × 100

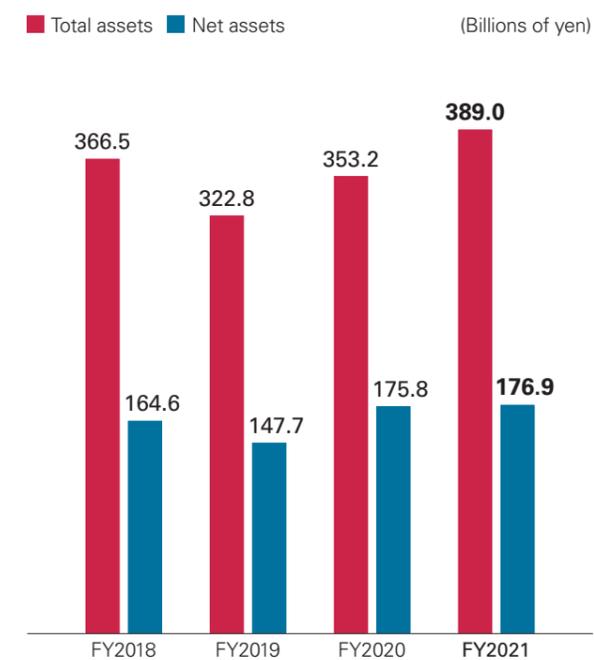
Sales by business segment (Billions of yen)



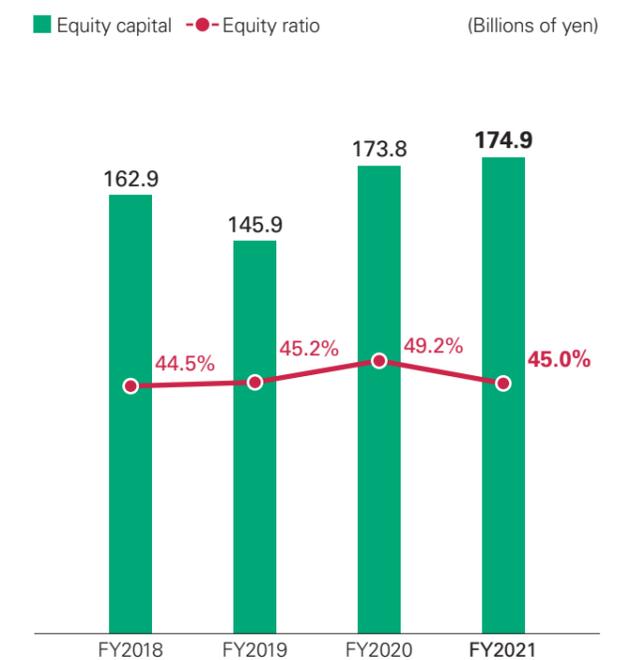
Sales by geographical segment (Billions of yen)



Total assets and net assets



Equity capital and equity ratio



Management (As of July 1, 2022)



Katsutaro Inabata
Director, President



Toyohiro Akao
Director, Senior Managing Executive Officer



Kenichi Yokota
Director, Senior Managing Executive Officer



Masahiro Sugiyama
Director, Managing Executive Officer



Kenji Ohno
Director



Kiyoshi Sato
Director



Takako Hagiwara
Director



Kenji Hamashima
Director, Audit and Supervisory Committee Member



Satoshi Tamai
Director, Audit and Supervisory Committee Member



Minoru Sanari
Director, Audit and Supervisory Committee Member



Tomokazu Fujisawa
Director, Audit and Supervisory Committee Member

Katsutaro Inabata
Director, President

Toyohiro Akao
Director, Senior Managing Executive Officer
Information & Electronics, Life Industry, the Americas, Europe

Kenichi Yokota
Director, Senior Managing Executive Officer
Administrative Affairs

Masahiro Sugiyama
Director, Managing Executive Officer
Chemicals, Information & Electronics (assisting), Northeast Asia

Kenji Ohno
Director
(Managing Executive Officer, Sumitomo Chemical Co., Ltd.)

Kiyoshi Sato
Director
(Outside Director, Shibaura Machine Co., Ltd.)

Takako Hagiwara
Director
(Representative Director, DDD Corp.)

Kenji Hamashima
Director, Audit and Supervisory Committee Member
(Special Adviser, Ushio Inc.)

Satoshi Tamai
Director, Audit and Supervisory Committee Member
(Representative, Satoshi Tamai Certified Public Accountant Office)

Minoru Sanari
Director, Audit and Supervisory Committee Member
(Senior Adviser, Tokyo Gas Co., Ltd.)

Tomokazu Fujisawa
Director, Audit and Supervisory Committee Member
(Former Director, Audit & Supervisory Committee Member at Astellas Pharma Inc.)

Koji Nakano
Managing Executive Officer
Plastics, Southeast Asia
General Manager, Southeast Asia

Kazuhiro Hanaki
Executive Officer
General Manager, Nagoya Branch

Shinya Kawai
Executive Officer
Plastics (assisting)
General Manager, Plastics Division I

Yutaka Takahashi
Executive Officer
Life Industry (assisting)
General Manager, Chemicals Division

Katsutoshi Tanaka
Executive Officer
(President, Inabata Fine Tech Co., Ltd.)

Tsuyoshi Maruta
Executive Officer
General Manager, Information & Electronics Division I

Koichi Noda
Executive Officer
General Manager, Financial Management Office

Nobukazu Kuboi
Audit and Supervisory Officer
General Manager, Audit and Supervisory Committee Office

*Directors Kiyoshi Sato, Takako Hagiwara, Kenji Hamashima, Satoshi Tamai, Minoru Sanari and Tomokazu Fujisawa are outside directors
*Executive Officers' roles noted in brackets are their roles at the places they have been seconded.

Corporate Information

Company Name
Inabata & Co., Ltd.

Founded
October 1, 1890

Incorporated
June 10, 1918

Paid-in Capital
¥9,364 million

Domestic Offices
Osaka Head Office, Tokyo Head Office, Nagoya Office, Shiojiri Office, Shizuoka Office, Hamamatsu Office, Kyushu (Kirishima) Office

Overseas Offices
About 60 locations in 18 countries including Singapore, Bangkok, Jakarta, Shanghai, Hong Kong, Taipei, Los Angeles, New York, Dusseldorf

Number of Employees *As of March 31, 2022
Unconsolidated: 672
(including employees seconded to group companies)
Consolidated basis: 4,207

Independent Auditors
KPMG Azsa LLC

Securities code
Tokyo Stock Exchange Prime Market 8098

Website

www.inabata.co.jp/english/



Organization
(As of July 1, 2022)

