

Profile

Inabata & Co., Ltd. is a specialized trading company operating in four business segments led by Information & Electronics and Plastics, followed by Chemicals, and Life Industry. Inabata operates at 70 locations across 19 countries outside Japan. Inabata is capable of responding to diverse and global needs of its clients, utilizing its highly specialized expertise in each business segment, offering a comprehensive service ranging from planning, logistics, and manufacturing/processing. Inabata operates multiple manufacturing/processing bases mainly in Asia. Close collaboration with clients gives Inabata access to the latest information on product developments and marketing trends. This is what makes Inabata's strategy to expand its trading business unique.

Stock information and financial indicators (Aug 20, 2025)

Share price	¥3,410
Market capitalization (millions)	¥183,165
ROE (FY03/25)	9.7%
Net D/E ratio (FY03/25)	0.07x
Dividend yield (FY03/25)	3.94%

Inabata's Strengths

➤ History, customer base, and human capital

- **History and customer base:** Founded in 1890. Over 130+ years of history, we have built a solid customer base consisting of about 10,000 companies.
- **Customer-centric sales approach:** As a trading company specializing in chemical products, we possess a high level of expertise and a global information network, enabling us to promptly and meticulously respond to customers' global expansion needs.
- **Value-added services:** We have differentiated ourselves from competitors by providing value-added services, including small-lot production of multiple products and vendor managed inventory functions.

➤ Robust business foundation in Asia

- Of our 70 business locations across 19 countries globally, 59 are in 12 Asian countries, excluding Japan, and we have allocated about 3,000 personnel, equivalent to 62% of the consolidated workforce, to these locations.
- **Southeast Asia:** Expanded the Plastics business, with the compound business, which boasts industry-leading production capacity, as the driving force of differentiation.
- **Northeast Asia:** Grew the Information & Electronics business, by steadily expanding the customer base and product lines handled, centered primarily on flat panel display-related, semiconductor-related, and battery-related materials.

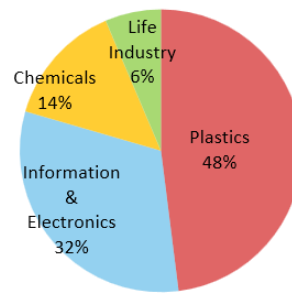
Investment Highlights

➤ Net sales and operating profit hit record highs for four consecutive years

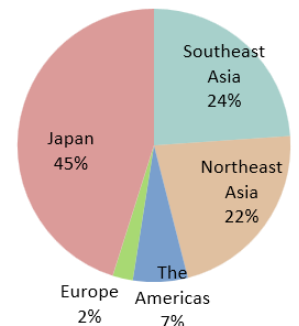
In FY03/25, net sales reached ¥837.8 billion and operating profit ¥25.8 billion, both hitting record highs for the fourth consecutive year. This was driven by two key segments: Information & Electronics, which improved profitability, and Plastics, which expanded.

Year Ended March 2025

Net sales by business segment



Net sales by geographical segment

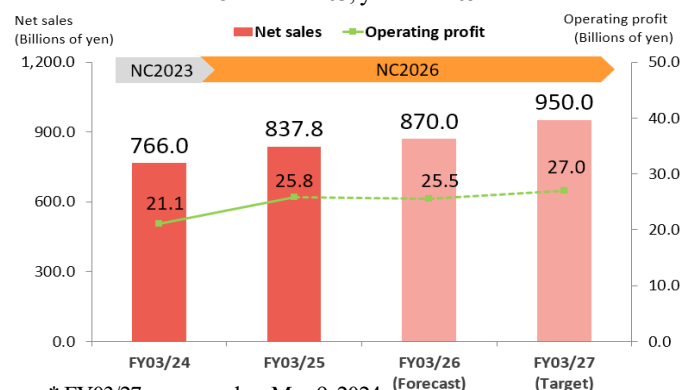


Mid-Term Management Plan "New Challenge 2026"

- In April 2024, we launched New Challenge 2026 (NC2026), a three-year mid-term management plan representing the third phase of efforts toward achieving net sales of over ¥1 trillion, as outlined in the long-term vision IK Vision 2030.
- Backed by steady earnings growth, net D/E ratio has improved to below 0.1. Leveraging this sound financial foundation, we intend to accelerate growth through aggressive investment. We intend to allocate management resources mainly to environment-related (renewable energy, recycling), automobile-related (NEVs and batteries), and food-related fields. For FY03/27, the final year of the plan, we target net sales of ¥950.0 billion and operating profit of ¥27.0 billion.

➤ Basic Policy on Shareholder Return

- 1) Progressive dividends
- 2) Target total return ratio of around 50%
 - * Dividend Per Share in FY03/26 (forecast)
 - Annual dividend ¥128 : interim ¥63, year-end ¥65



* FY03/27 announced on May 9, 2024.

* FY03/26 assumed exchange rate 1USD=143 JPY

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