IR Briefing for the Fiscal Year Ended March 31, 2019 (FY03/19) (Overview)

June 4, 2019 Inabata & Co., Ltd.

Kenichi Yokota Representative Director and Senior Managing Executive Officer



Net sales and profits reached record highs.

Net sales:

¥634.7billion +2.2% YoY

Increase due to favorable performance in mainstay businesses, led by the plastics business

Operating profit: ¥14.0 billion +135.3% YoY

Major expansion due to robust performance of mainstay businesses and the absence of allowance for doubtful accounts from the solar cell-related business of a European subsidiary booked in FY03/18

Ordinary profit:

¥14.3 billion

+124.5% YoY

Up due to higher operating profit

Profit attributable to ¥12.8 billion +91.2% YoY owners of parent:

Rise due to higher ordinary profit, despite decrease in gain on sales of investment securities

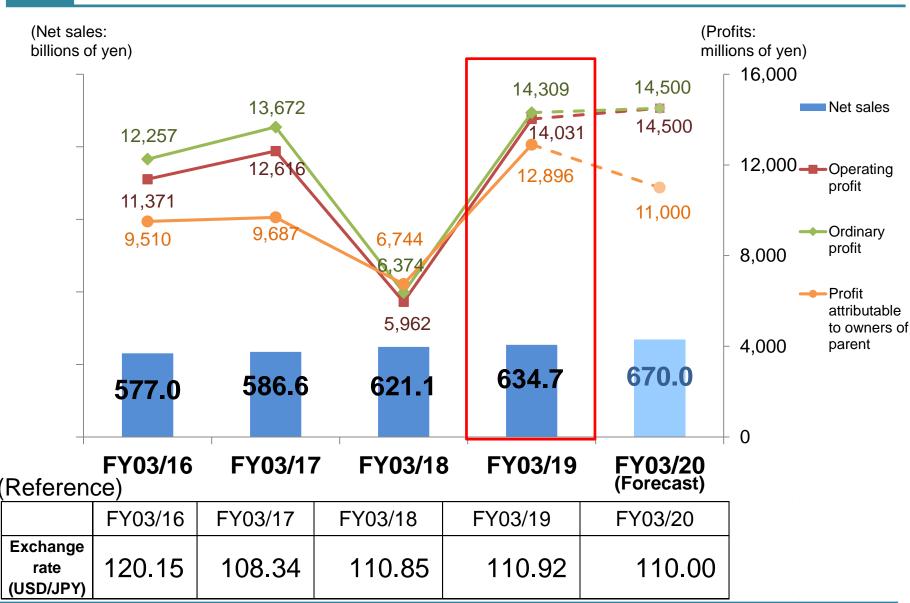
FY03/19 Overview of Consolidated Operating Performance



(Billions of yen)

			YoY change		Forecast	Achievement	
	FY03/18	FY03/19 (A)	Amount	%	announced May 10, 2018 (B)	rate (A)/(B)	
Net sales	621.1	634.7	+13.6	+2.2%	660.0	96.2%	
Operating profit	5.9	14.0	+8.0	+135.3%	13.5	103.9%	
Ordinary profit	6.3	14.3	+7.9	+124.5%	14.0	102.2%	
Profit attributable to owners of parent	6.7	12.8	+6.1	+91.2%	10.5	122.8%	
Exchange rate (USD/JPY)	110.85	110.92	+0.07		110.00		

Operating Performance



Notes: FY03/18 operating profit reflects the recording of allowance for doubtful accounts (¥6.65 billion) at a European subsidiary. Gains on sales investment securities were ¥0.83 billion in FY03/16, ¥4.45 billion in FY03/17, ¥8.38 billion in FY03/18, and ¥5.11 billion in FY03/19.

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•A rise in the market value of our holdings of investment securities led to increases in investment securities and accumulated other comprehensive income.

(Billions of yen)

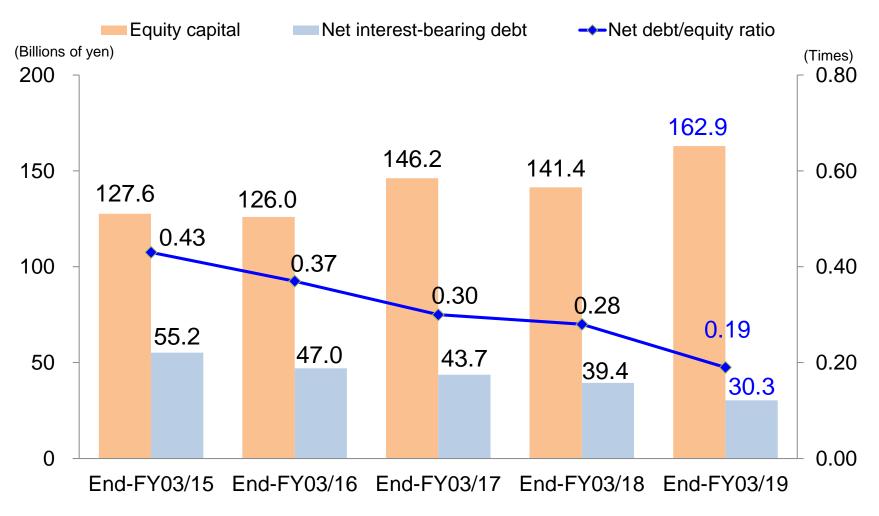
Assets	End-FY03/18	End-FY03/19	Change	Liabilities and net assets	End-FY03/18	End-FY03/19	Change
Cash and deposits	32.5	26.9	-5.5	Notes and accounts payable - trade	107.8	109.7	+1.9
Nots and accounts receivable - trade	173.4	163.9	-9.4	Short-term loans payable	55.1	43.6	-11.5
Inventories	53.1	57.4	+4.2	Other current liabilities	12.6	11.2	-1.4
Other current assets	2.6	8.2	+5.5	Long-term loans payable	16.8	13.6	-3.1
Property, plant and equipmment	12.5	13.4	+0.9	Other non-current liabilities	17.3	23.5	+6.2
Intangible assets	3.1	3.2	+0.0	Shareholders' equity	101.5	111.2	+9.7
Investment securities	69.1	86.3	+17.2	Accumulated other comprehensive income	39.8	51.7	+11.8
Other fixed assets	6.1	6.8	+0.7	Non-controlling interests	1.5	1.7	+0.1
Total assets	352.7	366.5	+13.7	Total liabilities and net assets	352.7	366.5	+13.7
Current ratio	149.0%	155.9%		Equity ratio	40.1%	44.5%	

Note: In FY03/19, the Company adopted the "Partial Amendments to Accounting Standard for Tax Effect Accounting,

etc." Balance sheet figures for FY03/18 have been restated according to the revised method of presentation. Copyright © INABATA & CO., LTD. 2019

Equity Capital, Net Interest-Bearing Debt, Net Debt/Equity Ratio





Notes: Equity capital = Net assets – stock acquisition rights – non-controlling interests Net debt/equity ratio = (Interest-bearing debt – cash and deposits) / equity capital

Sales by Business Segment



- ✓ Sales rose in the Information & Electronics business due to increased sales of polarizing films in China, as well as higher sales related to office automation (OA).
- ✓ Higher sales of paints, ink, and paper pushed up sales in the Chemicals business.
- ✓ Sales were robust overall in the Plastics business, including automotive products.

Sales		(Billior	ns of yen)	
	FY03/18	FY03/19	YoY change	Housing & Eco Materials: - Other:
Information & Electronics	214.9	217.9	+1.4%	3.8% 0.0%
Chemicals	51.5	53.4	+3.6%	Information & Electronics: 34.3%
Life Industry	42.3	39.0	-7.9%	Plastics: 47.3%
Plastics	286.9	300.0	+4.6%	
Housing & Eco Materials	25.1	24.1	-4.1%	
Other	0.1	0.1	+6.6%	Chemic Life 8.4%
Total	621.1	634.7	+2.2%	Industry: 6.2%

Gross Profit and Operating Profit by Business Segment

- ✓ Profit was up significantly in the Information & Electronics business, due to the absence of allowance for doubtful accounts from the solar cell-related business of a European subsidiary booked in FY03/18.
- ✓ Profit increased in the Chemicals business due to favorable performance and the absence of an allowance for doubtful accounts booked in FY03/18.
- ✓ In the Plastics business, automotive and OA-related performance was solid. These factors, plus improved profits at a facility in Mexico, led to higher profit.

Gross	orofit	(Millions of yen)	Operating	g profit	(N	lillions of y	
	FY03/18	FY03/19	YoY change		FY03/18	FY03/19	YoY chan	
Information & Electronics	13,183	14,280	+8.3%	Information & Electronics	(2,045)	4,819		
Chemicals	4,180	4,528	+8.3%	Chemicals	259	1,379	+430.89	
Life Industry	5,327	5,193	-2.5%	Life Industry	1,920	1,310	-31.89	
Plastics	20,712	21,971	+6.1%	Plastics	5,541	6,341	+14.4%	
Housing & Eco Materials	1,320	1,147	-13.1%	Housing & Eco Materials	157	44	-71.7%	
Other	129	136	+5.0%	Other	129	136	+5.0%	
Total	44,854	47,257	+5.4%	Total	5,962	14,031	+135.3%	

Note: The posting of an allowance for doubtful accounts related to a European subsidiary in FY03/18 had a ¥5.90 billion impact on operating profit in the Information & Electronics business and a ¥0.75 billion impact on operating profit in the Chemicals business.

Sales by Region

(Rillions of yon)

✓ Southeast Asia Sales of plastics for automotive and OA equipment increased. ✓Northeast Asia Sales of polarizing films grew. ✓ Europe

Sales fell due to our withdrawal from and review of businesses in the region.

Sales		(Billions of yen)				(Billions of yer
Jaies					621.1	634.7
	FY03/18	FY03/19	YoY change		10.6	8.9 21.0
Southeast Asia	139.0	147.0	+5.8%		20.2	163.6
Northeast Asia	157.7	163.6	+3.7%		157.7	Japan
Americas	20.2	21.0	+3.7%		139.0	■ Southeast Asia
Europe	10.6	8.9	-15.9%			 Northeast Asia Americas
Japan	293.3	294.0	+0.2%	<i>V</i>		AmericasEurope
					293.3	294.0
Total	621.1	634.7	+2.2%			
(Overseas ratio)	(52.8%)	(53.7%)	(+0.9%)	-	FY03/18	FY03/19

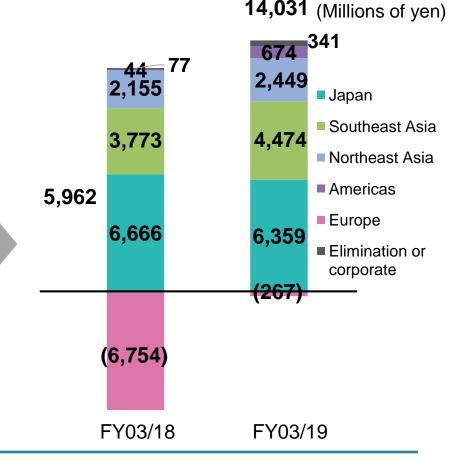
Note: Sales in the Japan segment include exports (¥52.4 billion in FY03/19). Including this amount, the percentage of overseas sales was 61.3% in FY03/18 and 61.6% in FY03/19.

Operating Profit by Region

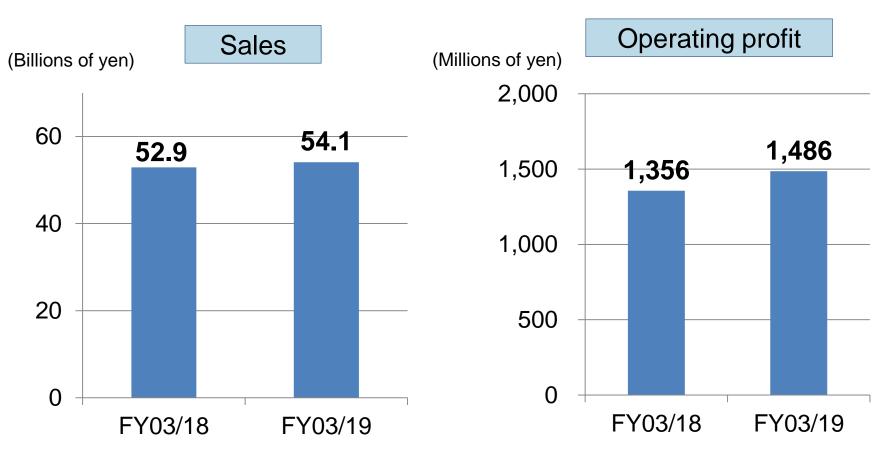
- Southeast Asia Operating profit was up due to a newly consolidated subsidiary in India and positive sales of automotive and OA plastics.
- Americas
 Operating profit rose thanks to improved profits from business in Mexico and higher sales of shrimp and salmon in the United States.
- Europe An allowance for doubtful accounts in the solar cell-related business posted in FY03/18 was absent in FY03/19.

Operating	profit	(Mil	lions of yen)	
	FY03/18		YoY change	
Southeast Asia	3,773	4,474	+18.6%	
Northeast Asia	2,155	2,449	+13.6%	
Americas	44	674	+1,412.2%	
Europe	(6,754)	(267)	-	
Japan	6,666	6,359	-4.6%	
Elimination or corporate	77	341		
Total	5,962	14,031	+135.3%	
(Overseas ratio)	-	(53.5%)	-	

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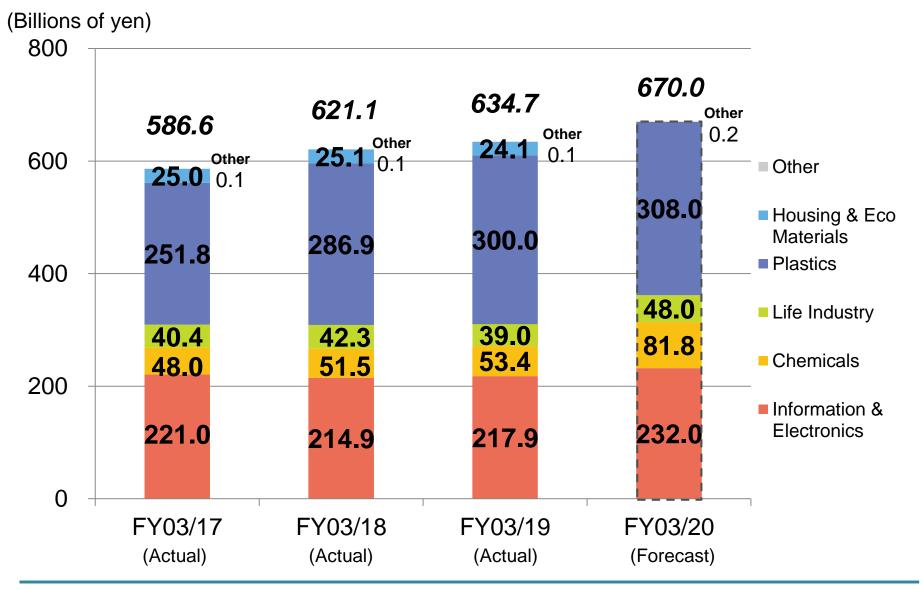


Profits improved at our compounds plant in Mexico.



Note: Results for FY03/18 have been converted at the exchange rate for FY03/19 (USD1=JPY110.92).

Sales Forecast by Business Segment

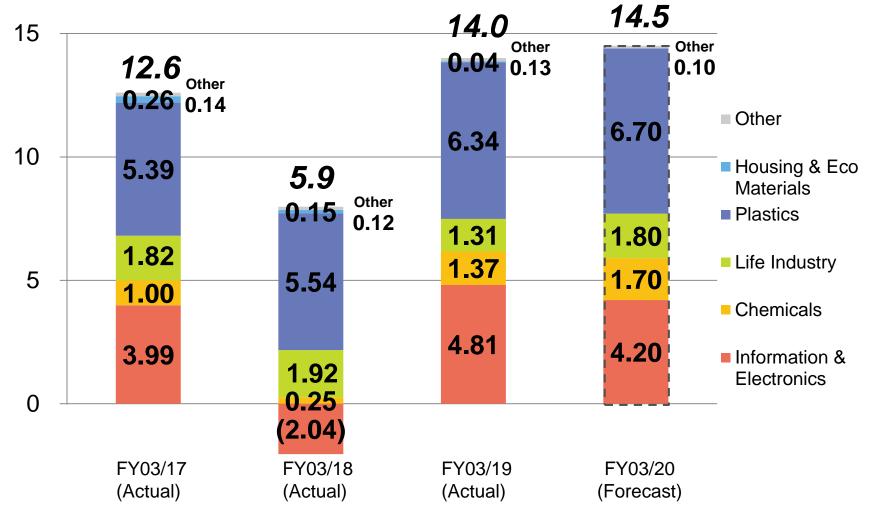


Note: The Housing & Eco Materials segment was combined with the Chemicals segment in FY03/20.



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(Billions of yen)



Notes: In FY03/18, we posted an allowance for doubtful accounts in relation to a European subsidiary, of ¥5.90 billion in the Information & Electronics segment and ¥0.75 billion in the Chemicals segment. Copyright © INABATA & CO., LTD. 2019 The Housing & Eco Materials segment was combined with the Chemicals segment in FY03/20.

	Companies						
	Japan	Overseas	Total				
Consolidated subsidiaries	7	37	44				
(Of which, manufacturers)	(4)	(17)	(21)				
Equity-method affiliates	4	1	5				
(Of which, manufacturers)	(2)	(1)	(3)				
Total	11	38	49				
(Of which, manufacturers)	(6)	(18)	(24)				



(Millions of yen)

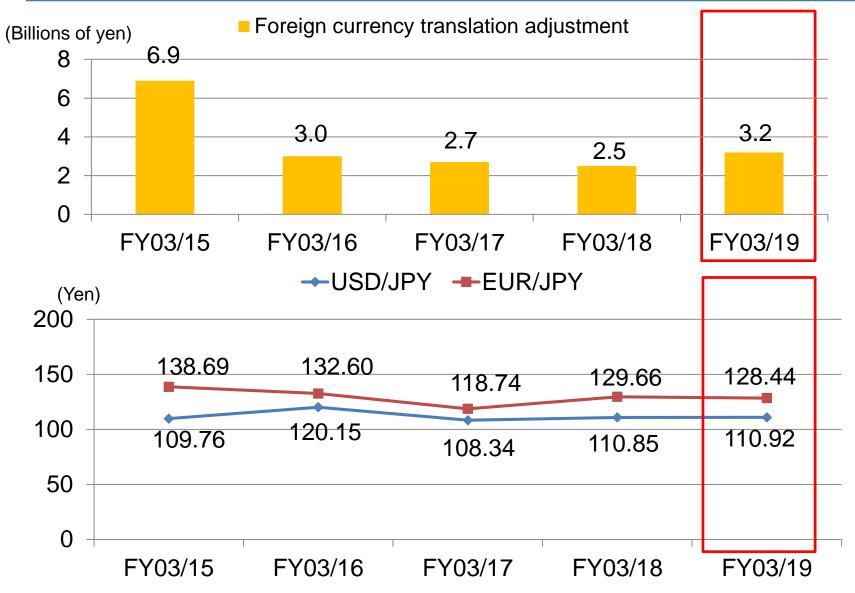
		FY03/18		FY03/19			YoY change			
Company	Location	Net sales	Operating profit	Net income	Net sales	Operating profit	Net income	Net sales	Operating profit	Net income
Taiwan Inabata Sangyo Co., Ltd.	Taiwan	46,291	407	322	49,606	692	529	+7.2%	+70.2%	+64.4%
Inabata Sangyo (H.K.) Ltd.	Hong Kong	53,772	456	479	60,226	597	20	+12.0%	+30.9%	-95.8%
Inabata Singapore (Pte.) Ltd.	Singapore	50,419	432	670	55,315	579	774	+9.7%	+33.9%	+15.6%
Inabata Thai Co., Ltd.	Thailand	40,637	635	713	39,694	615	741	-2.3%	-3.2%	3.9%
Shanghai Inabata Trading Co., Ltd.	Shanghai	58,909	855	487	64,839	881	480	+10.1%	+3.0%	-1.3%
PT. Inabata Indonesia	Indonesia	28,061	973	549	30,500	1,070	583	+8.7%	+9.9%	+6.2%
Inabata Fine Tech & Co., Ltd.	Japan	15,119	268	179	18,853	348	231	+24.7%	+29.6%	+29.1%

Notes: Results for FY03/18 have been converted at the exchange rate for FY03/19 (USD1=JPY110.92).

Results for Inabata Fine Tech include commercial rights (food-related) transferred from Inabata & Co., Ltd. Copyright © INABATA & CO., LTD. 2019

(Reference) Equity Capital Capital stock and capital surplus Retained earnings Treasury shares Valuation difference on available-for-sale securities Deferred gains or losses on hedges Foreign currency translation adjustment Remeasurements of defined benefit plans (Billions of yen) 162.9 146.2 141.4 **3.2** 126.0 127.6 150 2.7 2.5 48.8 3.06.9 45.6 37.2 31.8 34.9 97.8 87.1 83.2 75.9 50 68.8 17.0 17.1 17.0 17.0 17.0 Treasury shares: Treasury shares: Treasury shares: Treasury shares: Treasury shares: -0.4 -1.1 -2.0 -3.7 -2.7 Remeasurements of Remeasurements of Remeasurements of Remeasurements of Remeasurements of defined benefit plans: 0.4 -0.6 -0.2 -50 0.0 -0.2 FY03/15 FY03/16 FY03/17 FY03/18 FY03/19

(Reference) Impact of Exchange Rate Fluctuations on the Foreign Currency Translation Adjustment



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Presentation of numbers

Yen figures presented in these materials have been rounded off below the unit indicated. Consequently, individual figures may not sum to the total amounts indicated.