

Personnel Changes

【Date of appointment: October 1, 2026】

Name	New Appointment	Former Appointment	Continuing Appointment	Notes
Jirou Hiraki	General Manager, Europe President, Inabata Europe GmbH	General Manager, Information & Electronics Division II	Executive Officer	—
Kazunari Konno	General Manager, Information & Electronics Division II	Deputy General Manager, Information & Electronics Division III	Seconded to Inabata Fine Tech & Co., Ltd.	—
Daisuke Kobayashi	—	President, Inabata Europe GmbH	—	—

* Inabata Europe GmbH is a consolidated subsidiary of Inabata & Co., Ltd.