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IR Briefing for 1H Fiscal Year Ending March 2027

November 2026

Inabata & Co., Ltd.

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Consolidated Results Review – 1H FY03/27 IK INABATA

■ Net sales, operating profit, and ordinary profit all reached record highs for the first half of the fiscal year.

(Billions of yen)	1H FY03/26	1H FY03/27 (A)	YoY change Amount	YoY change %	FY03/27 Forecast announced May 11, 2026	FY03/27 Revised forecast announced Nov. 5, 2026 (B)	Progress rate (A)/(B)
Net sales	412.8	**485.7**	+72.8	+17.7%	890.0	920.0	52.8%
Operating profit	14.0	**19.4**	+5.4	+38.5%	27.5	32.0	60.8%
Ordinary profit	14.8	**19.8**	+5.0	+33.8%	27.5	32.0	61.9%
Profit attributable to owners of parent	11.9	**13.4**	+1.4	+12.5%	21.0	22.0	61.1%
Exchange rate (USD/JPY)	146.02	**159.49**	+13.47		155.00	159.00	

Net sales:
Sales volume and average selling prices increased.

Operating profit:
Operating profit grew thanks to the expansion in our gross profit.

Ordinary profit:
Ordinary profit grew thanks to the expansion in operating profit.

Profit attributable to owners of parent:
Profit increased despite the absence of gains on sales of investment securities, reflecting higher ordinary profit.

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Balance Sheet

- Notes and accounts receivable - trade, notes and accounts payable - trade, inventories, and short-term loans payable increased due to business growth and higher selling prices and raw material prices.
- Shareholder's equity increases as a result of a rise in retained earnings.

(Billions of yen)

Assets	End-FY03/26	End-Sep 2026	Change
Cash and deposits	76.8	70.1	-6.6
Notes receivable - trade	25.5	32.8	+7.2
Accounts receivable- trade	179.4	196.6	+17.1
Inventories	96.5	110.1	+13.6
Other current assets	15.6	17.1	+1.4
Property, plant and equipment	28.4	27.8	-0.5
Intangible assets	13.7	13.5	-0.2
Investment securities	42.6	44.1	+1.4
Other fixed assets	19.3	18.9	-0.3
Total assets	498.1	531.3	+33.1
Current ratio	213.6%	205.6%	

Liabilities and net assets	End-FY03/26	End-Sep 2026	Change
Notes and accounts payable - trade	124.9	132.0	+7.0
Short-term loans payable	37.1	51.0	+13.9
Other current liabilities	22.4	24.6	+2.2
Bonds payable	25.0	25.0	-
Long-term loans payable	27.7	29.1	+1.4
Other non-current liabilities	14.9	14.8	-0.0
Shareholders' equity	180.4	190.6	+10.2
Accumulated other comprehensive income	55.3	53.1	-2.1
Non-controlling interests	10.1	10.7	+0.5
Total liabilities and net assets	498.1	531.3	+33.1
Equity ratio	47.3%	45.9%	

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Net Sales and Operating Profit by Business Segment

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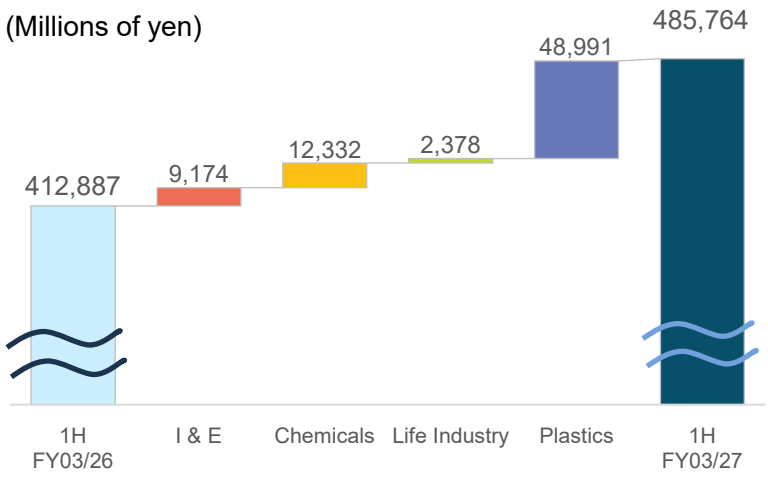
■ **All segments achieved increases in both net sales and operating profit. Profit rose substantially in Chemicals and Plastics**

	(Billions of yen)	1H FY03/26	**1H FY03/27 (A)**	YoY change		**FY03/27 Forecast announced May 11, 2026**	**FY03/27 Revised forecast announced Nov. 5, 2026 (B)**	Progress rate (A)/(B)
				Amount	%			
Information & Electronics	Net sales	121.4	**130.5**	+9.1	+7.6%	255.0	260.0	50.2%
	Operating profit	4.01	**4.01**	+0.00	+0.0%	6.70	7.60	52.9%
Chemicals	Net sales	60.7	**73.0**	+12.3	+20.3%	138.0	138.0	52.9%
	Operating profit	1.72	**2.80**	+1.08	+63.1%	3.80	4.60	61.0%
Life Industry	Net sales	29.4	**31.8**	+2.3	+8.1%	69.0	66.0	48.3%
	Operating profit	1.23	**1.36**	+0.12	+9.9%	3.30	2.00	68.1%
Plastics	Net sales	201.2	**250.1**	+48.9	+24.3%	427.8	455.8	54.9%
	Operating profit	7.00	**11.20**	+4.20	+60.0%	13.60	17.66	63.5%
Other	Net sales	0.0	**0.0**	+0.0	+1.3%	0.2	0.2	46.0%
	Operating profit	0.06	**0.06**	-0.00	-1.0%	0.10	0.14	47.8%
Total	Net sales	412.8	**485.7**	+72.8	+17.7%	890.0	920.0	52.8%
	Operating profit	14.04	**19.46**	+5.41	+38.5%	27.50	32.00	60.8%

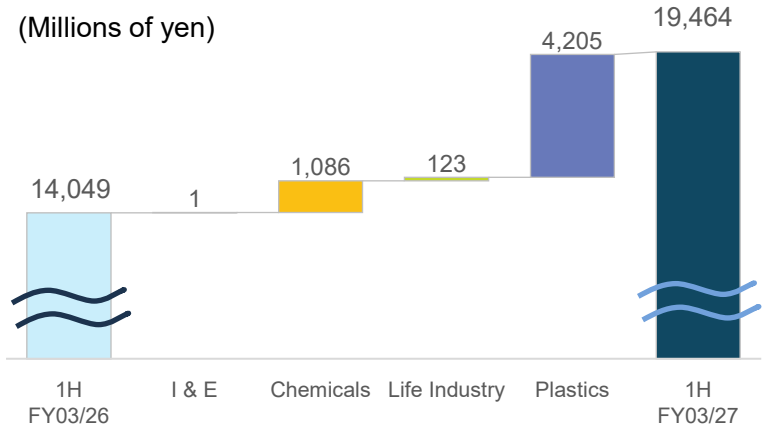
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Net Sales and Operating Profit by Business Segment

Net sales



Operating profit



Main Reasons for Increase/Decrease in Net Sales and Operating Profit

Information & Electronics

- Significant increase in sales of semiconductor-related materials
- Return to growth in sales of solar power generation-related materials
- Slight decrease in sales of FPD-related materials

Chemicals

- Increase in both sales volume and average selling prices across product categories driven by higher raw material prices and increased demand for alternative materials amid the situation in the Middle East
- Strong sales of resin raw materials and additives, as well as raw materials for automotive parts

Life Industry

- In the life science business, higher sales of pharmaceutical raw materials in Japan.
- In the food-related business, strong sales of processed marine products for conveyor-belt sushi restaurants in Japan, as well as growth in sales of matcha in Japan and overseas

Plastics

- Increase in both sales volume and selling prices across product categories, reflecting higher raw material prices, new business wins, and some moves to secure inventory due to the situation in the Middle East.
- Higher automotive-related sales globally, led by Japan and India
- Increase in sales of commodity plastics due to higher selling prices and new business wins

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Sales and Operating Profit by Region

■ All regions achieved increases in both net sales and operating profit, led by Japan and Southeast Asia

(Billions of yen)		1H FY03/26	**1H FY03/27**	YoY change	
				Amount	%
Southeast Asia	Net sales	98.9	**124.0**	+25.0	+25.3%
	Operating profit	4.78	**6.44**	+1.66	+34.8%
Northeast Asia	Net sales	90.0	**97.1**	+7.1	+7.9%
	Operating profit	2.63	**3.11**	+0.48	+18.3%
Americas	Net sales	23.2	**24.8**	+1.5	+6.5%
	Operating profit	0.62	**0.70**	+0.07	+12.7%
Europe	Net sales	10.9	**14.2**	+3.2	+30.1%
	Operating profit	0.33	**0.38**	+0.05	+16.9%
Japan*1	Net sales	189.6	**225.5**	+35.8	+18.9%
	Operating profit	5.52	**8.66**	+3.14	+56.9%
Total	Net sales	412.8	**485.7**	+72.8	+17.7%
	Operating profit*2	14.04	**19.46**	+5.41	+38.5%
Overseas ratio	Net sales	54.1%	**53.6%**	-	-0.5%
	Operating profit	60.3%	**55.2%**	-	-5.1%

*1 The Japan segment include exports (¥26.4 billion in sales in 1H FY03/27). Including this amount, the percentage of overseas sales was 57.9% in 1H FY03/26 and 57.5% in 1H FY03/27.

*2 Total operating profit reflects ¥148 million in “Elimination or corporate.”

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(Reference) 1H FY03/27
Net Sales Breakdown by Segment and Region

(Billions of yen)

Region＼Segment		Information & Electronics	Chemicals	Life Industry	Plastics	Total
Japan	1H FY03/27	**46.2**	**55.6**	**24.8**	**98.7**	**225.4**
	1H FY03/26	43.7	45.4	22.6	77.8	189.6
	YoY change	+2.5	+10.2	+2.2	+20.8	+35.8
Southeast Asia	1H FY03/27	**8.5**	**9.5**	**0.2**	**105.7**	**124.0**
	1H FY03/26	6.7	8.2	0.1	83.8	98.9
	YoY change	+1.7	+1.2	+0.1	+21.9	+25.0
Northeast Asia	1H FY03/27	**58.2**	**3.0**	**1.5**	**34.3**	**97.1**
	1H FY03/26	56.2	2.1	2.0	29.5	90.0
	YoY change	+1.9	+0.9	-0.5	+4.7	+7.1
Americas	1H FY03/27	**8.8**	**2.1**	**3.6**	**10.1**	**24.8**
	1H FY03/26	8.9	2.2	3.3	8.7	23.2
	YoY change	-0.1	-0.1	+0.3	+1.4	+1.5
Europe	1H FY03/27	**8.7**	**2.6**	**1.5**	**1.2**	**14.2**
	1H FY03/26	5.6	2.5	1.3	1.2	10.9
	YoY change	+3.0	+0.0	+0.1	-0.0	+3.2
Revenue arising from contracts with customers	1H FY03/27	**130.5**	**73.0**	**31.8**	**250.1**	**485.6**
	1H FY03/26	121.4	60.7	29.4	201.2	412.7
	YoY change	+9.1	+12.3	+2.3	+48.9	+72.8

* Revenue arising from contracts with customers are recorded based on the location of corresponding sales offices, categorized by country or region.
* The difference between revenue from contracts with customers and reported net sales is attributable to the “Other” category.

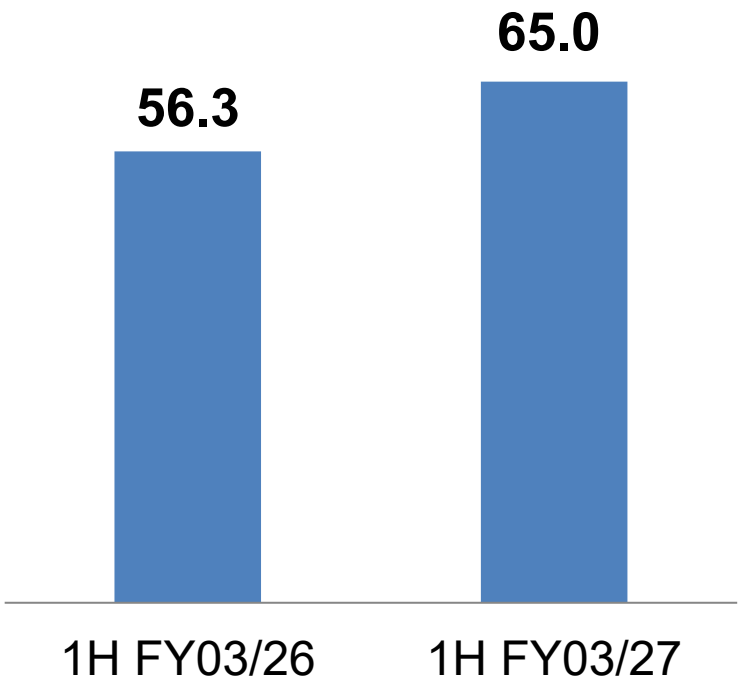
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Sales and Operating Profit in the Manufacturing Sector

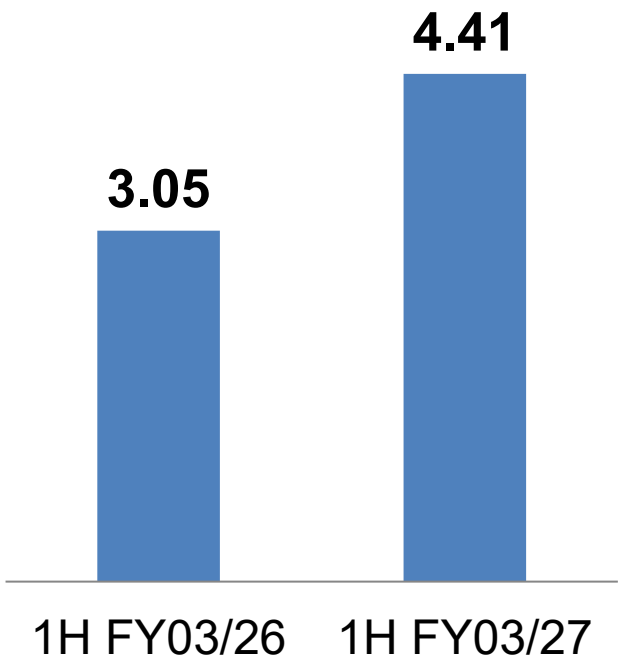
Note: Figures are on a simple aggregate basis

■ **Net sales and operating profit increased, reflecting strong performance across businesses, including the plastic compounds business**

(Billions of yen) **Sales**



(Billions of yen) **Operating profit**



Note: Results for 1H FY03/26 have been converted at the exchange rate for 1H FY03/27 (USD1=JPY159.49).

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Consolidated Subsidiaries

(Number of companies)	Japan	YoY	Overseas	YoY	Total
Consolidated subsidiaries	13	-	38	-	51
(Of which, manufacturers and processing companies)	(8)		(18)		(26)
Equity-method affiliates	2	-	1	-	3
(Of which, manufacturers and processing companies)	(1)		(1)		(2)
Total	15	-	39	-	54
(Of which, manufacturers and processing companies)	(9)		(19)		(28)

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Basic Policy on Shareholder Return

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■ **Effective from FY03/27, the basic policy on shareholder returns has been partially revised.**

In addition to progressive dividends and the total return ratio, the Company will introduce dividend on equity (DOE) to clarify its policy of appropriately distributing the results of profit growth in consideration of the level of shareholders' equity.

Indicators, etc.	Until FY03/26	From FY03/27
DOE (Dividend on equity)	-	**Newly introduced** The guideline for the total amount of dividends is a dividend on equity (DOE) of 4 to 4.5%.
Progressive dividends	We will ensure that dividend per share does not decline year on year by continually increasing our dividends.	**Continued** We will ensure that dividend per share does not decline year on year by continually increasing our dividends.
Total return ratio	The target total return ratio is roughly 50%.	**Partially revised** In principle, the total return ratio for each fiscal year is at least 50%.

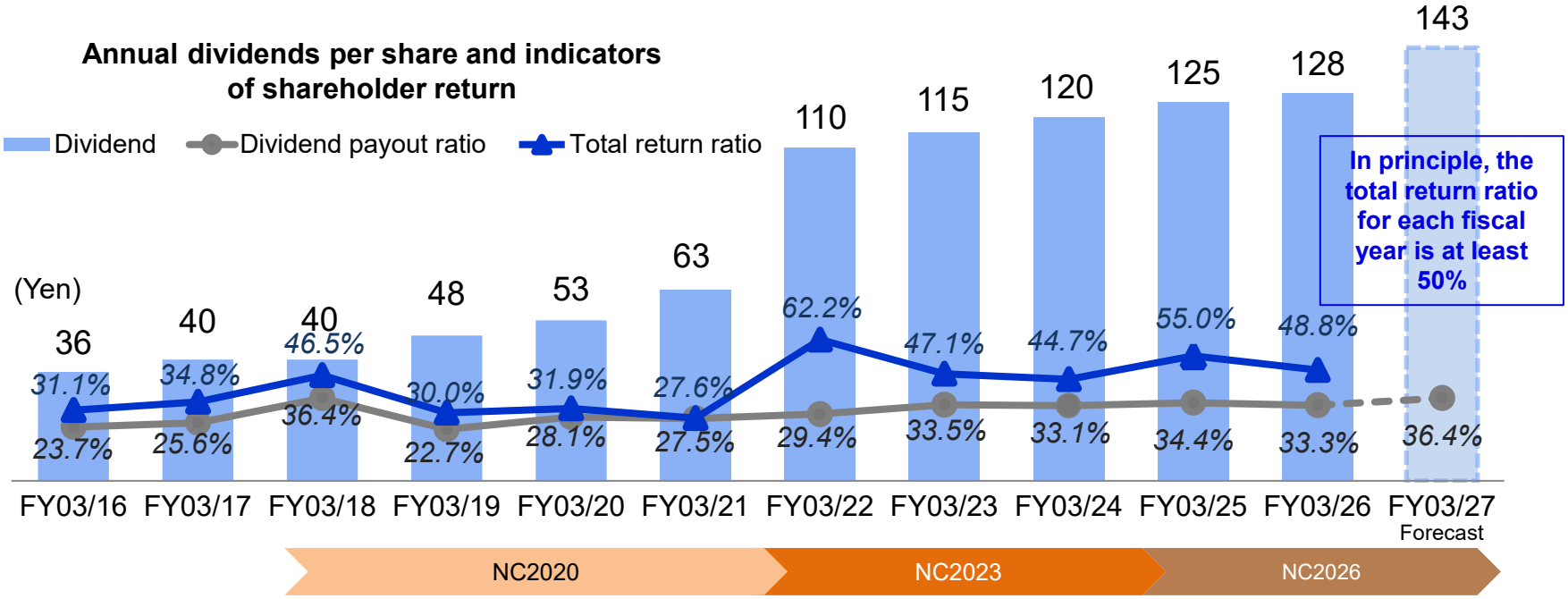
* Underlined portion indicates the amendment

Note: DOE (%) = Total annual dividends ÷ Shareholders' equity × 100
Total return ratio (%) = (dividend amount + amount of treasury shares acquired) ÷ consolidated net income × 100

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Shareholder Return

- For FY03/27, we plan to pay an annual dividend of ¥143 per share, with an increase of ¥15 (interim: ¥70 per share; year-end: ¥73 per share).
- We will repurchase up to 1,000,000 shares for ¥5.4 billion (between Nov. 10, 2026 and Mar. 31, 2027).*

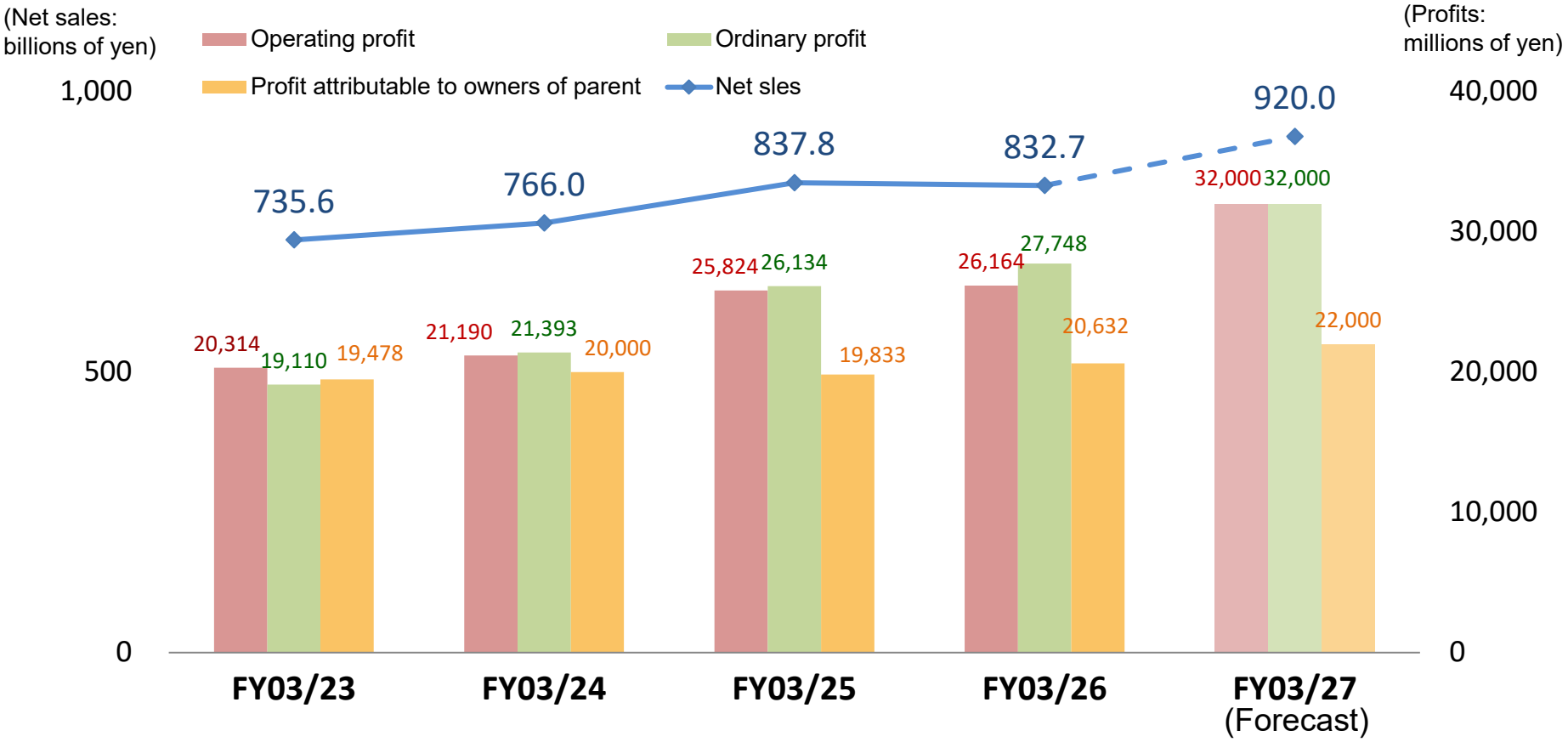


Treasury shares	FY03/16	FY03/17	FY03/18	FY03/19	FY03/20	FY03/21	FY03/22	FY03/23	FY03/24	FY03/25	FY03/26	
Acquisition amount	707	891	679	936	425	-	7,499	2,635	2,229	4,079	3,208	(Millions of yen)
No. of shares Acquired	600	600	400	600	300	-	3,085	1,035	765	1,200	1,000	(Thousands of shares)
No. of shares cancelled	-	-	-	-	-	-	2,700	3,685	1,200	1,200	1,000	(Thousands of shares)

*November 5, 2026 disclosure: Acquisition of treasury shares up to 1,000,000 shares for maximum purchase price of ¥5.4 billion, between November 10, 2026 – March 31, 2027. All shares are to be cancelled after acquisition.

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(Reference) Operating Performance



*Announced Nov. 5, 2026

(Reference)

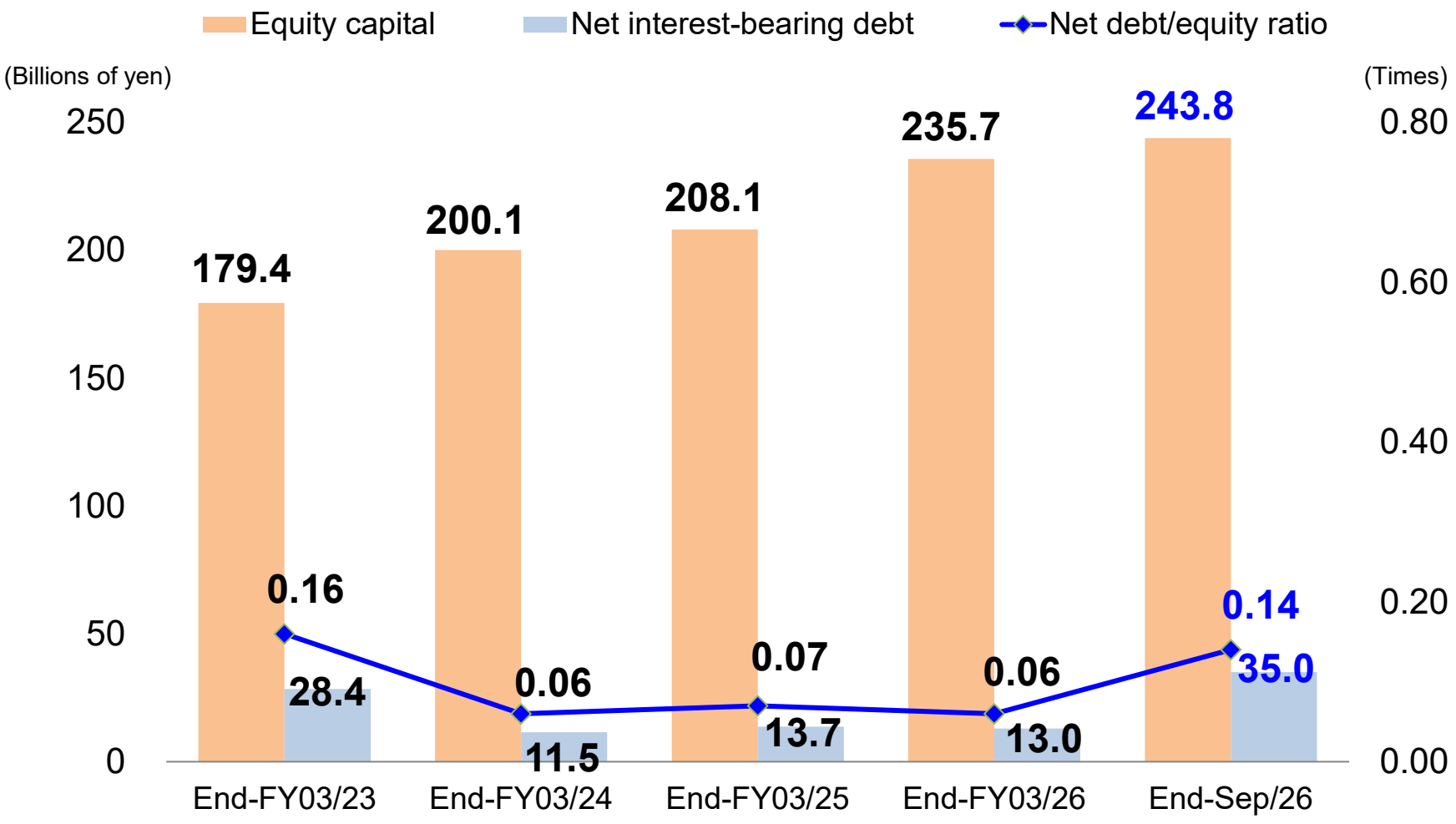
	FY03/23	FY03/24	FY03/25	FY03/26	FY03/27
Exchange rate: USD/JPY	135.50	144.59	152.62	150.67	159.00*

*Estimate at time of release

Notes: Gain on sales of investment securities: ¥8.66 billion in FY03/23, ¥3.76 billion in FY03/24, ¥3.61 billion in FY03/25 and ¥2.69 billion in FY03/26.
Gain on negative goodwill: ¥3.4 billion in FY03/24

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(Reference) Equity Capital, Net Interest-Bearing Debt, Net Debt/Equity Ratio

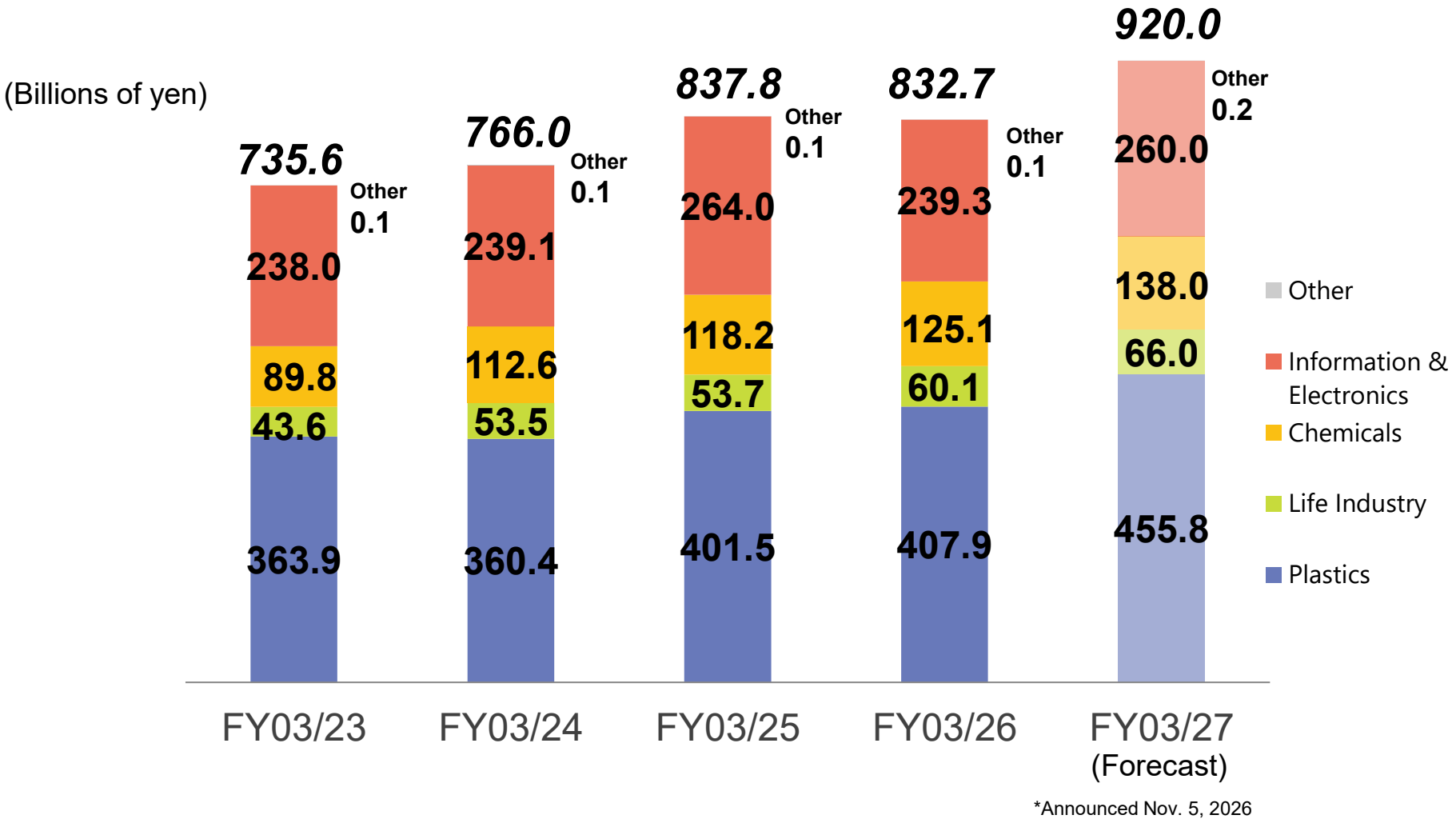


Notes: Equity capital = Net assets – stock acquisition rights – non-controlling interests
Net debt/equity ratio = (Short-term loans payable + Long-term loans payable + Bonds payable – cash and deposits) / equity capital

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(Reference) Net Sales by Business Segment

■ **Initial individual segment forecasts for FY03/27 have been revised.**

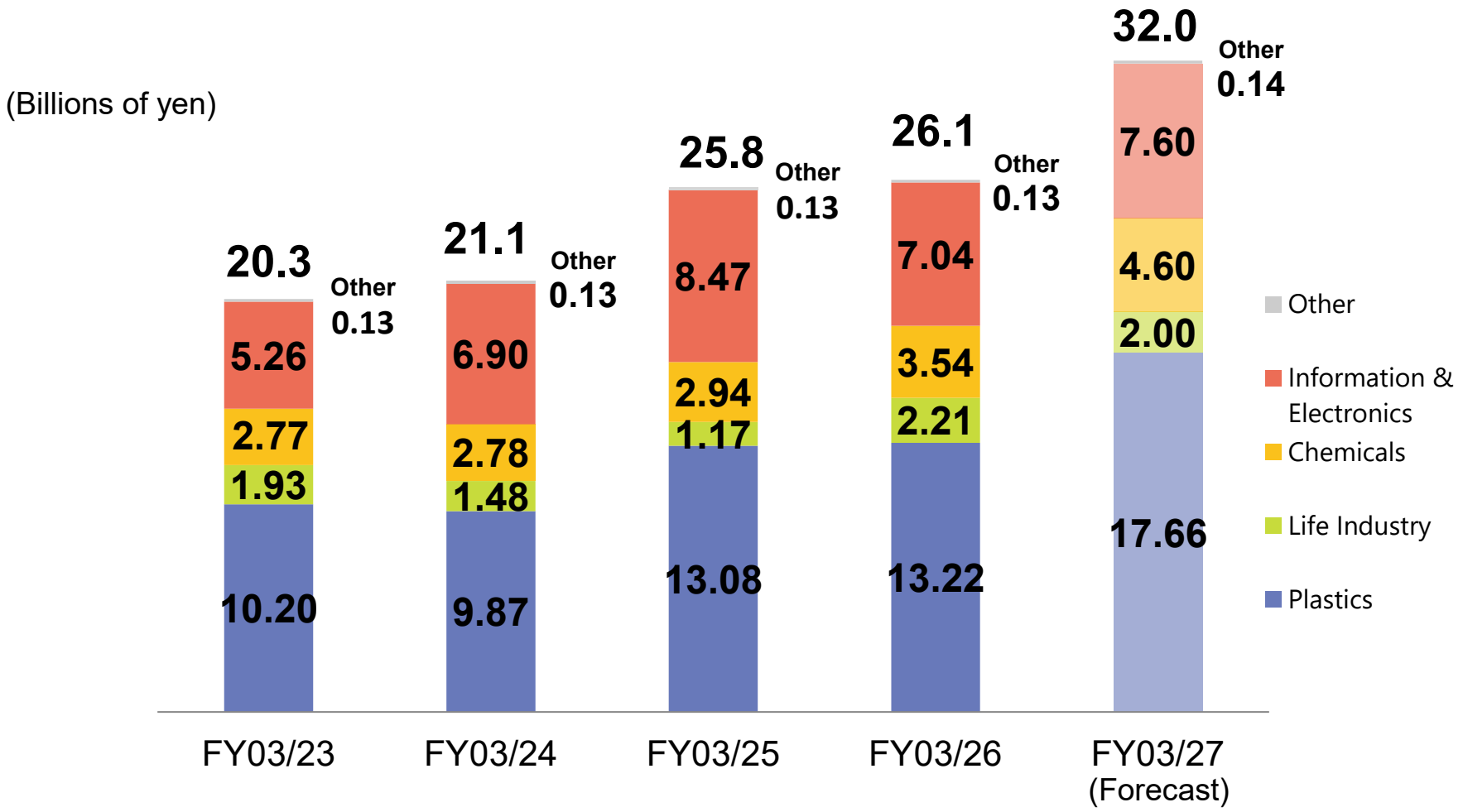


*Announced Nov. 5, 2026

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(Reference) Operating Profit by Business Segment

■ **Initial individual segment forecasts for FY03/27 have been revised.**



*Announced Nov. 5, 2026

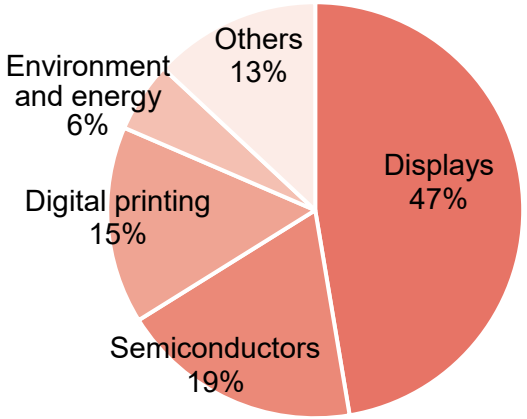
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(Reference) Note: Figures are on a simple aggregate basis
FY03/26 Sales Composition of Products and Materials

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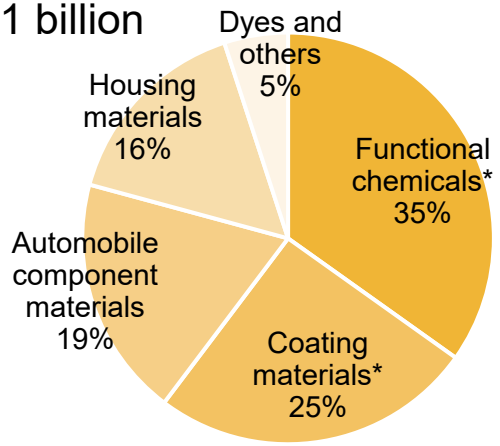
Information & Electronics

Sales ¥239.3 billion



Chemicals

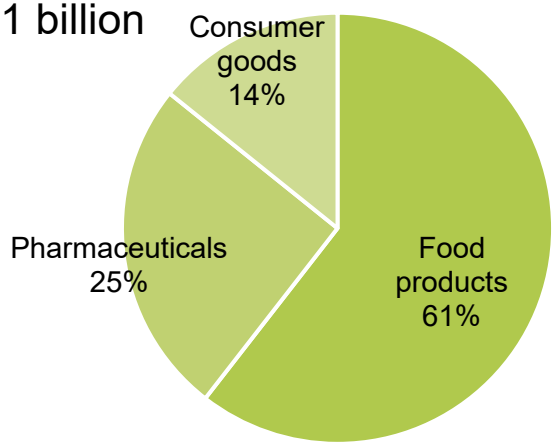
Sales ¥125.1 billion



*Functional chemicals: resin materials, additives and chemicals for papermaking
*Coating materials: materials for paints, inks, and adhesives

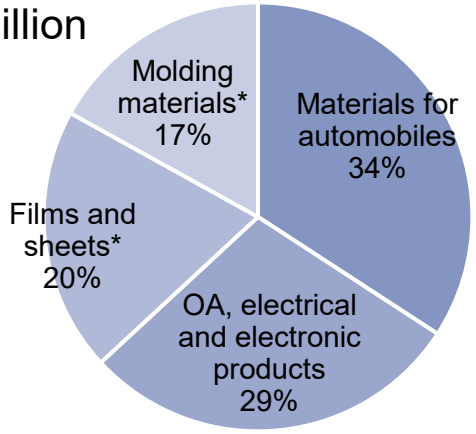
Life Industry

Sales ¥60.1 billion



Plastics

Sales ¥407.9 billion



*Films and sheets: polyolefin resin materials, film-related, sports-related, and sheets-related
*Molding materials: molded plastic products and machinery for use with building materials, engineering materials, daily goods

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◆Presentation of numbers

Yen figures presented in these materials have been rounded off below the unit indicated. Consequently, individual figures may not sum to the total amounts indicated.