IR Briefing for Q1 Fiscal Year ending March 2024

August 2023

Inabata & Co., Ltd.

Consolidated Results Review—Q1 FY03/24



Net sales: ± 184.5 billion $\pm 0.3\%$ YoY

Despite contributions from newly consolidated subsidiaries (through M&A) and a weak yen, net sales were flat YoY due to sales declines in Plastics and Information & Electronics in Asia.

Operating profit: ¥5.0 billion -4.9% YoY

Operating profit declined due to higher personnel and other expenses.

Ordinary profit: ¥5.3 billion -0.9% YoY

Ordinary profit was down slightly, despite the absence of equity in losses of affiliates booked in Q1 FY03/23, as a result of decreases in operating profit and dividend income, and higher interest expenses.

Profit attributable to owners of parent: **47.7** billion +69.3% YoY

Bottom-line profit expanded, owing to gains on negative goodwill (gain on bargain purchase) in connection with newly consolidated subsidiaries through M&A.

Consolidated Results Review —Q1 FY03/24

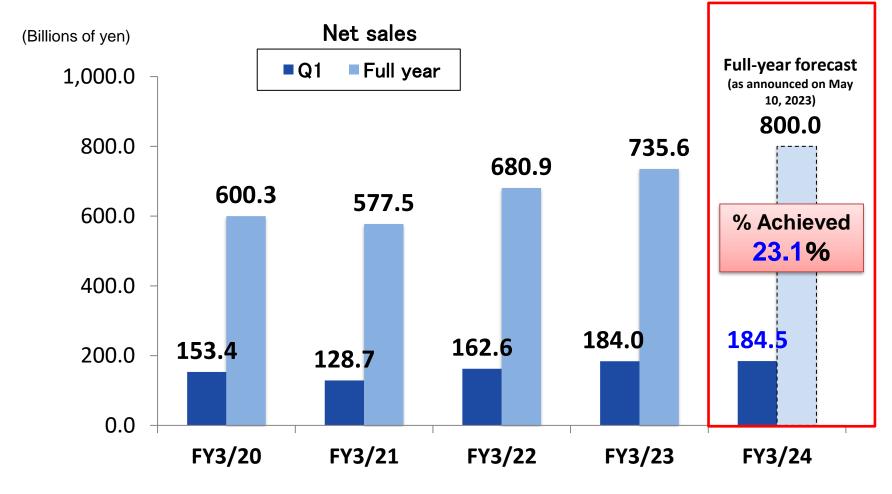


(Billions of yen)

			YoY change		Forecast	Achievement
	Q1 FY03/23	Q1 FY03/24 (A)	Amount	%	announced May 10, 2023 (B)	rate (A)/(B)
Net sales	184.0	184.5	+0.4	+0.3%	800.0	23.1%
Operating profit	5.3	5.0	-0.2	-4.9%	21.0	24.2%
Ordinary profit	5.3	5.3	-0.0	-0.9%	20.0	26.7%
Profit attributable to owners of parent	4.5	7.7	+3.1	+69.3%	21.0	36.8%
Exchange rate (USD/JPY)	129.73	137.49	+7.76		130.00	

Net Sales Trends



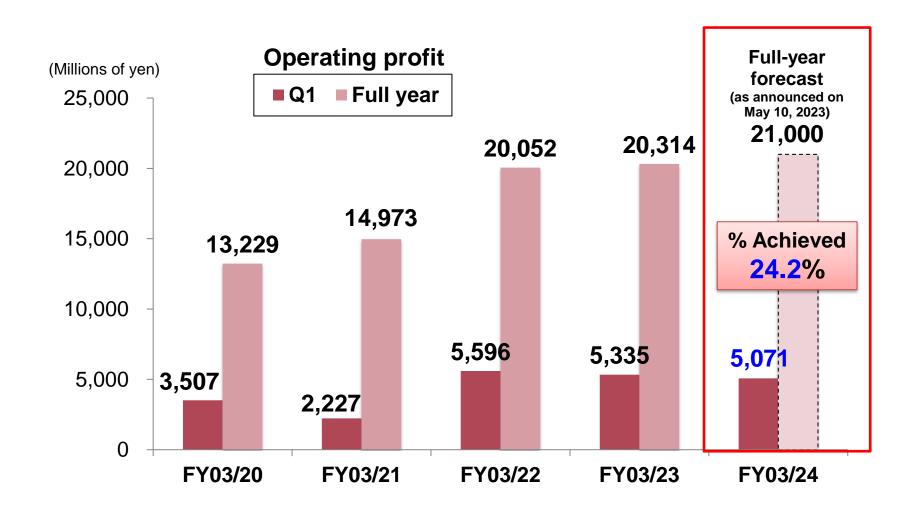


		FY03/20	FY03/21	FY03/22	FY03/23	FY03/24
Exchange	Q1	109.90	107.63	109.52	129.73	137.49
rate: USD/JPY	Full year	108.70	106.10	112.39	135.50	(*Note) 130.00

^{*} Inabata has adopted Accounting Standard for Revenue Recognition (ASBJ Statement No. 29) effective from Q1 FY03/22.

Operating Profit Trends

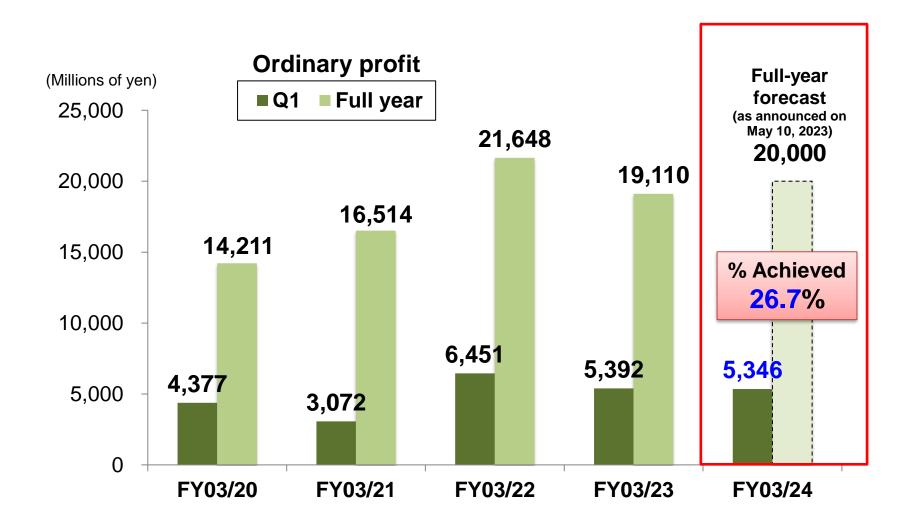




^{*} Recorded ¥0.75 billion in reversal of allowance for doubtful accounts at a European subsidiary in FY03/21.

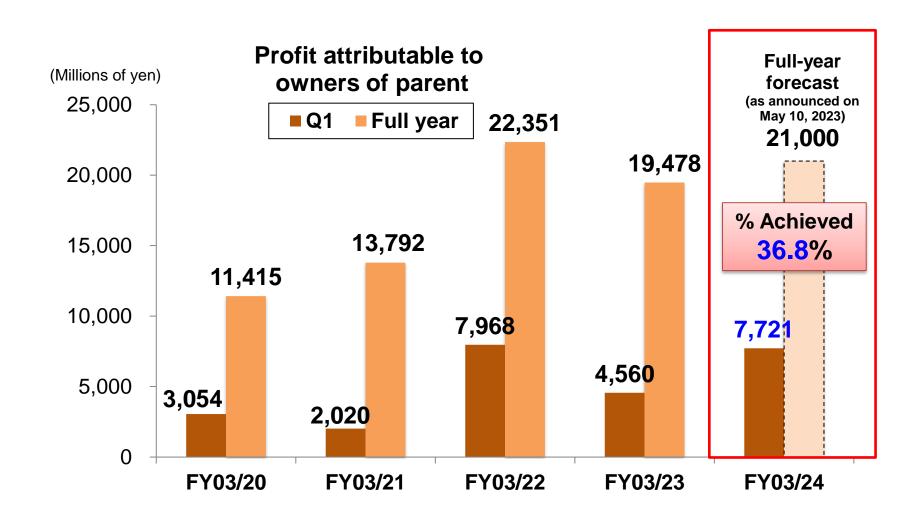
Ordinary Profit Trends





Profit Attributable to Owners of Parent Trends





^{*} Recording of gain on sales of investment securities: ¥3.03 billion in FY03/20, ¥2.98 billion in FY03/21, ¥8.97 billion in FY03/22, ¥8.66 billion in FY03/23 ¥4.66 billion in Q1 FY03/22, and ¥1.49 billion in Q1 FY03/23, ¥1.59 billion in Q1 FY03/24

Balance Sheet



Notes and accounts receivable—trade, inventories, and notes and accounts payable—trade increased due to the impact of newly consolidated subsidiaries and a weak yen.
(Billions of yen)

End-FY03/23	End- June 2023	Change
36.3	41.0	+4.7
23.2	26.0	+2.7
153.6	164.9	+11.2
88.8	91.6	+2.7
13.2	10.1	-3.0
16.6	18.6	+2.0
2.4	2.7	+0.3
32.8	34.0	+1.1
13.2	14.0	+0.8
380.4	403.3	+22.9
	36.3 23.2 153.6 88.8 13.2 16.6 2.4 32.8 13.2	36.3 41.0 23.2 26.0 153.6 164.9 88.8 91.6 13.2 10.1 16.6 18.6 2.4 2.7 32.8 34.0 13.2 14.0

181.7%

Current ratio

181.8%

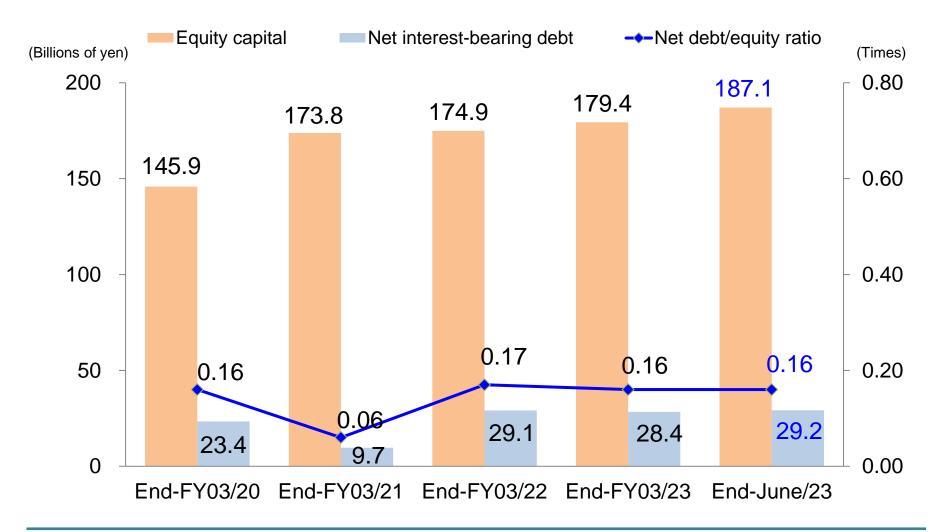
Liabilities and net assets	End-FY03/23	End- June 2023	Change
Notes and accounts payable - trade	105.7	112.1	+6.3
Short-term loans payable	49.4	55.0	+5.5
Other current liabilities	18.3	16.5	-1.7
Bonds payable	7.5	7.5	_
Long-term loans payable	7.7	7.8	0.0
Other non-current liabilities	10.1	11.6	+1.5
Shareholders' equity	148.5	150.2	+1.6
Accumulated other comprehensive income	30.9	36.8	+5.9
Non-controlling interests	2.0	5.6	+3.5
Total liabilities and net assets	380.4	403.3	+22.9

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Equity Capital, Net Interest-Bearing Debt, Net Debt/Equity Ratio





Notes: Equity capital = Net assets – stock acquisition rights – non-controlling interests

Net debt/equity ratio = (Short-term loans payable + Long-term loans payable + Bonds payable – cash and deposits) / equity capital



Net Sales by Business Segment

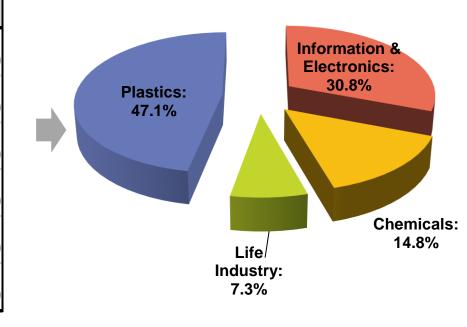


- Net sales declined in Information & Electronics due to sluggish sales of FPDrelated products.
- Net sales grew in Chemicals and Life Industry, owing in part to contributions from newly consolidated subsidiaries.

Net Sales

(Billions of yen)

	Q1	Q1	YoY
	FY03/23	FY03/24	change
Information & Electronics	60.4	56.9	-5.8%
Chemicals	22.5	27.2	+21.0%
Life Industry	11.3	13.4	+18.1%
Plastics	89.6	86.8	-3.1%
Other	0.0	0.0	+2.7%
Total	184.0	184.5	+0.3%



(Reference) Q1 FY03/24

Net Sales Breakdown by Segment and Region III



(Billions of yen)

	Information & Electronics	Chemicals	Life Industry	Plastics	Other	Total
Japan	18.9	21.4	10.5	32.9	-	83.8
Southeast Asia	4.7	2.7	0.0	35.3	_	42.8
Northeast Asia	26.3	1.1	0.5	14.0	-	42.0
Americas	3.2	1.4	1.8	4.0	-	10.5
Europe	3.5	0.5	0.4	0.5	-	5.1
Revenue arising from contracts with customers	56.9	27.2	13.4	86.8	-	184.5
Other revenue	1	-	-	ı	0.0	0.0
Sales to external customers	56.9	27.2	13.4	86.8	0.0	184.5

^{*} Revenue arising from contracts with customers are recorded based on the location of corresponding sales offices, categorized by country or region. Copyright © INABATA & CO., LTD. 2023



Operating Profit by Business Segment

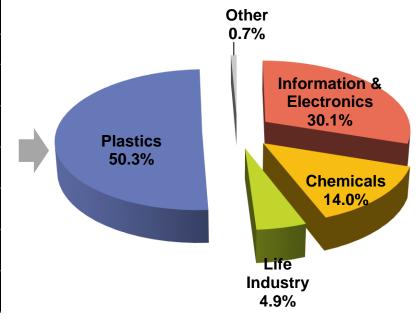


- Profit declined in Information & Electronics, due to higher SG&A expenses and slow sales of FPD-related products.
- Profit was down in Chemicals, due to difficult comparison with strong performance a year ago.
- Profit fell sharply in Life Industry, as a result of lower sales and diminished profitability of seafood products in the US and one-time M&A expenses.
- Profit improved in Plastics, as domestic group companies made progress in revising the selling prices of plastic bags.

Operating profit

(Millions of yen)

	Q1	Q1	YoY
	FY03/23	FY03/24	change
Information & Electronics	1,592	1,525	-4.2%
Chemicals	731	709	-3.1%
Life Industry	776	249	-67.8%
Plastics	2,203	2,552	+15.9%
Other	31	34	+7.8%
Total	5,335	5,071	-4.9%

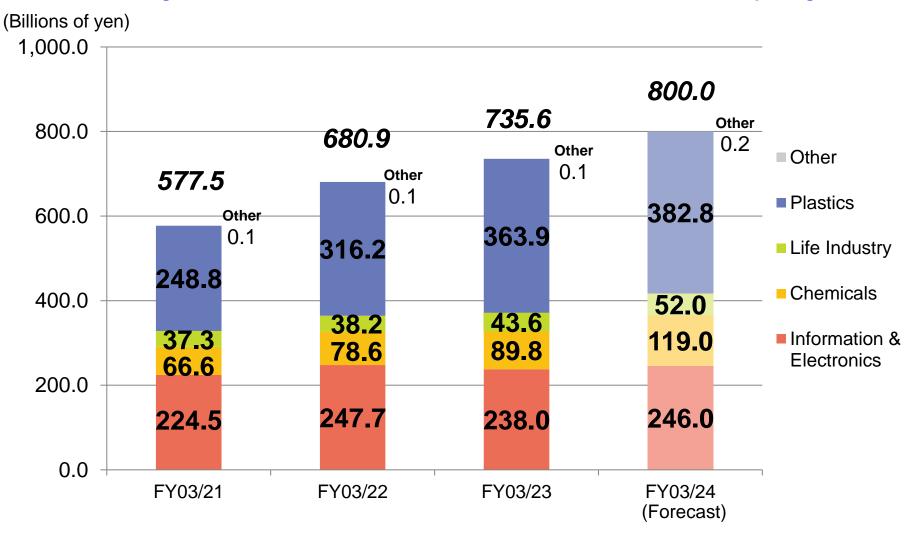




Net Sales by Business Segment (Full Year)



✓ No change has been made to the initial FY03/24 forecast by segment.

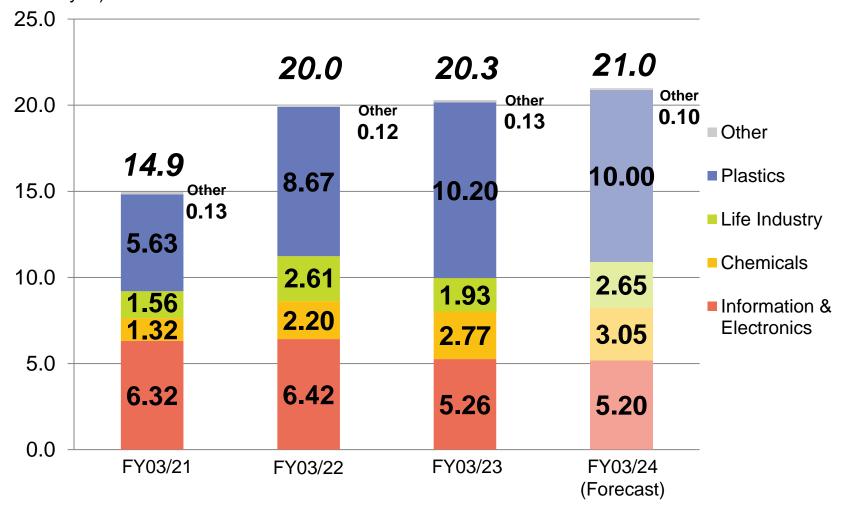




Operating Profit by Business Segment (Full Year)



✓ No change has been made to the initial FY03/24 forecast by segment. (Billions of yen)





Returning Profits to Shareholders ①



Basic Policy on Shareholder Return

During NC2023

Progressive dividends

We will ensure that dividend per share does not decline year on year by continually increasing our dividends.

■ Target total return ratio of around 50%

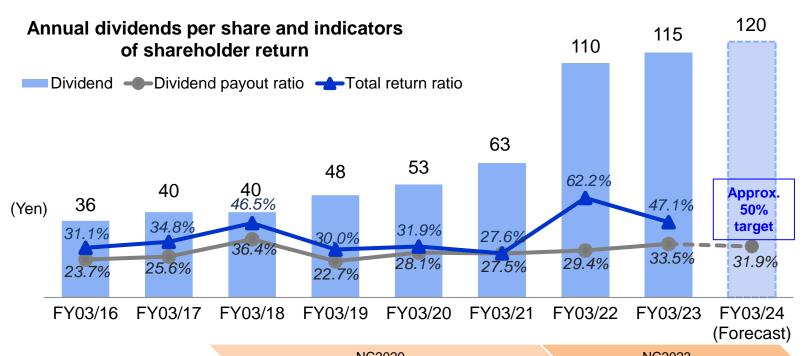
However, in fiscal years when the Company has recorded a considerable amount of cash inflows from the sale of strategically held shares, instead of being strictly bounded by the target total return ratio, the Company will return profits to shareholders after comprehensive consideration of various factors including future funding needs, financial position, stock price, and market conditions.

Returning Profits to Shareholders 2





Annual dividends per share and indicators of shareholder return



				NC.	2020			NC2023	
Treasury Shares*1	FY03/16	FY03/17	FY03/18	FY03/19	FY03/20	FY03/21	FY03/22	FY03/23	FY03/24 ^{*2}
Acquisition amount	707	891	679	936	425	-	7,499	2,635	2,229
No. of shares Acquired	600	600	400	600	300	-	3,085	1,035	765
No. of shares cancelled	-	-	-	-	-	-	2,700	3,685	1,200

(Millions of yen) (Thousands of shares) (Thousands

of shares)

¹ Share buyback based on Board resolution

^{*2} Amounts current as of July 31, 2023

Consolidated Subsidiaries

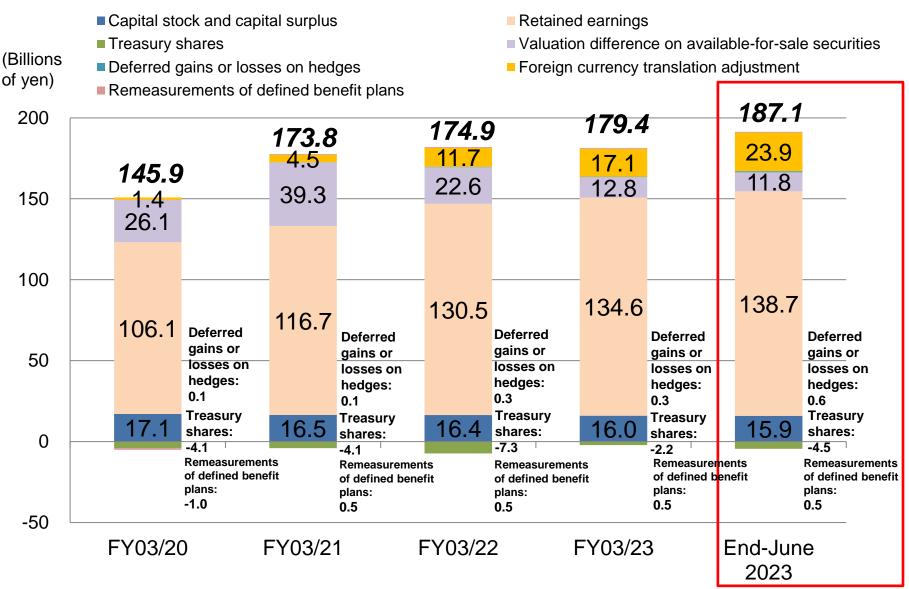


	Number of companies				
	Japan	Total			
Consolidated subsidiaries	11	35	46		
(Of which, manufacturers and processing companies)	(6)	(15)	(21)		
Equity-method affiliates	2	1	3		
(Of which, manufacturers and processing companies)	(1)	(1)	(2)		
Total	13	36	49		
(Of which, manufacturers and processing companies)	(7)	(16)	(23)		

^{*} In Q1 FY03/24, Maruishi Chemical Trading, formerly an equity-method affiliate of the Company, was made a consolidated subsidiary. The Company also made Maruishi Techno, Daigo Tsusho, and IK Food Partners consolidated subsidiaries, NABATA & CO., LTD. 2023

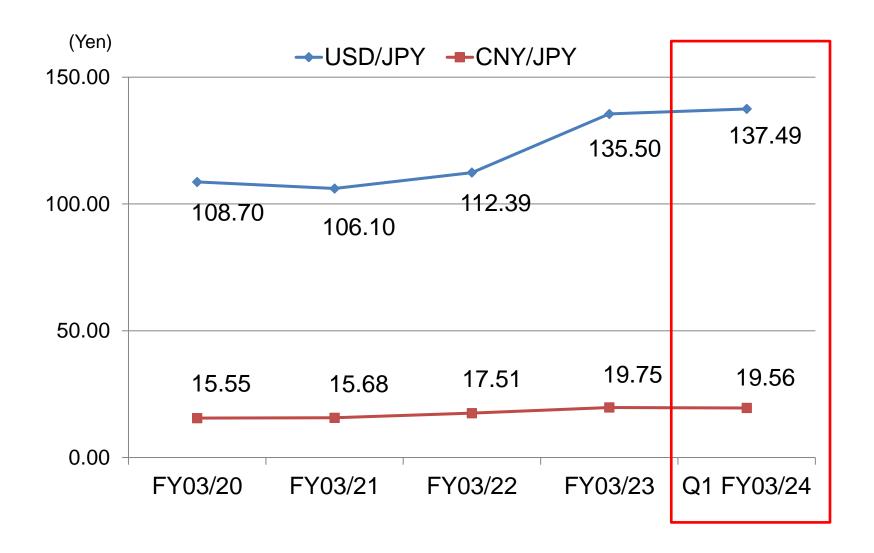
(Reference) Equity Capital





(Reference) Trends in average foreign exchange rates







■ IR Inquiries

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Cautionary note regarding future estimates

The data and future predictions contained in this document are based on information available and judgments applicable at the time of the document's release. The data and future forecasts contained herein may include elements that are subject to change, and this document and its contents are no guarantee of future performance.

Presentation of numbers

Yen figures presented in these materials have been rounded off below the unit indicated. Consequently, individual figures may not sum to the total amounts indicated.